## Máster Universitario en Administración y Dirección de Empresas Full Time MBA

Quantitative methods for decision making

Professor Andrea Saltelli



# Elements of quantification for decision making with emphasis on operation research



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#### Where to find this talk

#### August 25 2023: The politics of modelling is out!



#### Praise for the volume

"A long awaited examination of the role —and obligation —of modeling."

Nassim Nicholas Taleb, Distinguished Professor of Risk Engineering, NYU Tandon School of Engineering, Author, of the 5-volume series Incerto.

\*\*\*

"A breath of fresh air and a much needed cautionary view of the ever-widening dependence on mathematical modeling,"

Orrin H. Pilkey, Professor at Duke University's Nicholas School of the Environment, co-author with Linda Pilkey-Jarvis of Useless Arithmetic. Why Environmental Scientists Can't Predict the Future, Columbia University Press 2009.

\*\*\*



The talk is also at

https://ecampus.bsm.upf.edu/,

where you find additional reading material



## In this set of slides:

- 12 The Transportation Problem
- 13 The Assignment Problems (sketched)
- 14 Network Optimization Models
- 15 Integer Programming



# 12.

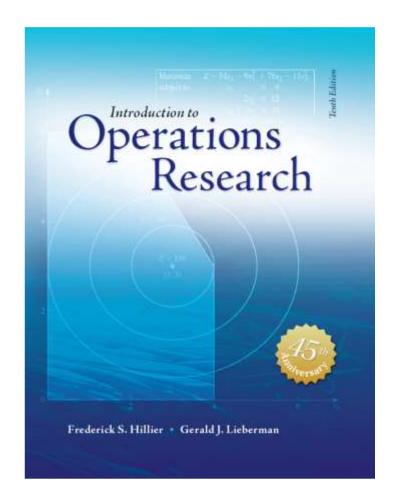
#### The Transportation problem

Framing of the problem, assumptions and properties of the solution. Hillier 2014, chapter 9.



#### Where to find this book:

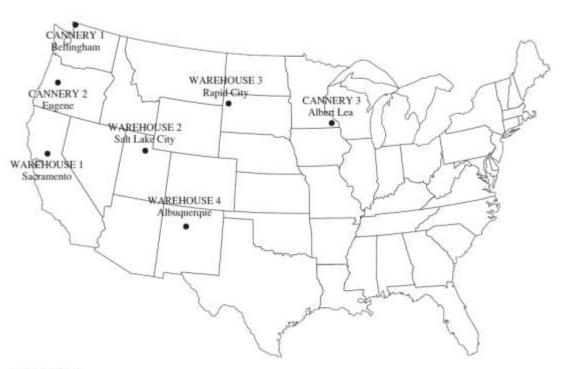
https://www.dropbox.com/sh/ddd48a8jguinbcf/AABF0s4eh1lPLVxdx0pes-Ofa?dl=0&preview=Introduction+ to+ Operations+ Research+ -+ Frederick+ S.+ Hillier.pdf





## A prototype example of a Transportation Problem: shipping cannel peas from canneries to warehouses

Three canneries and four warehouses



Operations

Frederick S. Hillier . Gerald J. Lieberman

Research

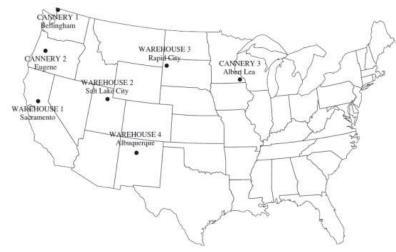




## A prototype example: shipping truckloads of canned peas from canneries to warehouses



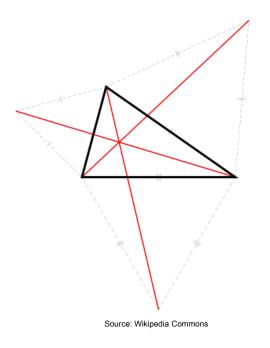
Source: Wikipedia Commons



■ FIGURE 9.1 Location of canneries and warehouses for the P & T Co. problem.



## An old type of problem, recall the Torricelli and Fermat point



- 1.Construct an <u>equilateral triangle</u> on each of the sides
- 2. From each of the farmost <u>vertex</u> draw a line the opposite vertex of the original triangle.
- 3. Where the three lines intersect is the Torricelli-Fermat point.



A prototype example: shipping canned peas from canneries to warehouses; this table contains all the information; where are the geographical distances?

■ **TABLE 9.2** Shipping data for P & T Co.

		SI	Shipping Cost (\$) per Truckload				
			Warehouse				
		1	2	3	4	Output	
	1	464	513	654	867	75	
Cannery	2	352	416	690	791	125	
,	3	995	682	388	685	100	
Allocation	n	80	65	70	85		



In modern linear programming the geography can be made to disappear

Here it is replaced by costs per truckload per season

■ **TABLE 9.2** Shipping data for P & T Co.

	Shipping Cost (\$) per Truckload					
		Wareh	ouse			
	1	2	3	4	Output	
1	464	513	654	867	75	
Cannery 2	352	416	690	791	125	
3	995	682	388	685	100	
Allocation	80	65	70	85		



## A prototype example: shipping canned peas from canneries to warehouses

We know how much moving truckloads costs **■ TABLE 9.2** Shipping data for P & T Co. Shipping Cost (\$) per Truckload Warehouse 3 Output 2 464 513 654 867 75 Cannery 2 352 416 690 791 125 995 682 388 685 100 ··· and how much Allocation 80 65 70 85 each warehouse should be provided with Subject to cannery

constraints

■ **TABLE 9.2** Shipping data for P & T Co.

		SI	Shipping Cost (\$) per Truckload					
			Warehouse					
		1	2	3	4	Output		
	1	464	513	654	867	75		
Cannery	2	352	416	690	791	125		
,	3	995	682	388	685	100		
Allocation		80	65	70	85			

Minimize or maximize? → Minimize

What?

Total shipping cost; decision variable  $x_{i,j}$ , i = 1,2,3; j = 1,2,3,4 member of truckloads from cannery i to warehouse j



■ **TABLE 9.2** Shipping data for P & T Co.

		SI	Shipping Cost (\$) per Truckload				
			Warehouse				
		1	2	3	4	Output	
	1	464	513	654	867	75	
Cannery	2	352	416	690	791	125	
•	3	995	682	388	685	100	
Allocation	n	80	65	70	85		

Minimize total shipping cost 
$$Z = 464 x_{1,1} + 513 x_{1,2} + 654 x_{1,3} + 867 x_{1,4} + 352 x_{2,1} + 416 x_{2,2} + 690 x_{2,3} + 791 x_{2,4} + 995 x_{3,1} + 682 x_{3,2} + 388 x_{3,3} + 685 x_{3,4}$$



■ **TABLE 9.2** Shipping data for P & T Co.

		SI	Shipping Cost (\$) per Truckload				
			Wareh	ouse			
		1	2	3	4	Output	
	1	464	513	654	867	75	
Cannery	2	352	416	690	791	125	
	3	995	682	388	685	100	
Allocation	1	80	65	70	85		

Subject to cannery constraints

$$x_{1,1} + x_{1,2} + x_{1,3} + x_{1,4} = 75$$
  
 $x_{2,1} + x_{2,2} + x_{2,3} + x_{2,4} = 125$   
 $x_{3,1} + x_{3,2} + x_{3,3} + x_{3,4} = 100$ 

and warehouse constrains

$$x_{1,1} + x_{2,1} + x_{3,1} = 80$$
  
 $x_{1,2} + x_{2,2} + x_{3,2} = 65$   
 $x_{1,3} + x_{2,3} + x_{3,3} = 70$   
 $x_{1,4} + x_{2,4} + x_{3,4} = 85$ 

$$x_{i,j} \ge 0 \ (i = 1,2,3; j = 1,2,3,4)$$



■ **TABLE 9.2** Shipping data for P & T Co.

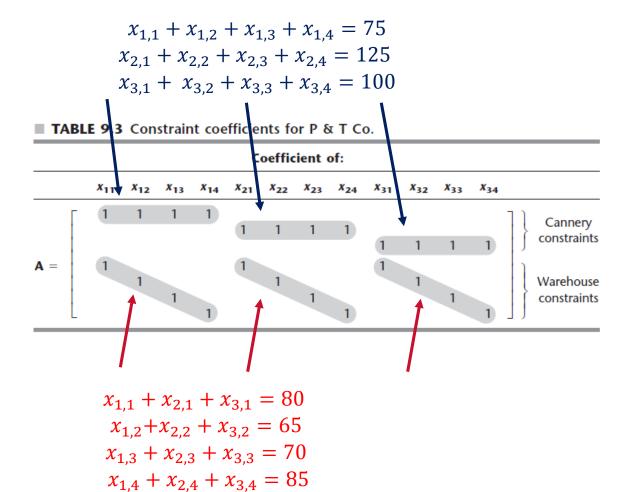
	Shipping Cost (\$) per Truckload				
		Wareh	iouse		
	1	2	3	4	Output
1 Cannery 2	464 352	513 416	654 690	867 791	75 125
3	995	682	388	685	100
Allocation	80	65	70	85	

Anything noticeable about these two sets of numbers?

Supply and demand balance out at 300



These constraints can be written as a distinct pattern that is characteristic of the Transportation and Assignment Problem

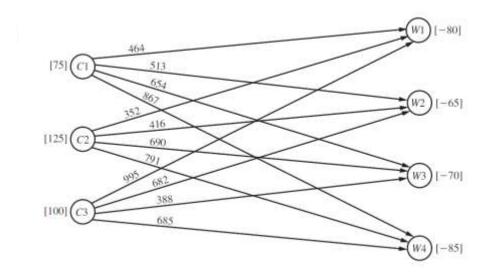




■ **TABLE 9.2** Shipping data for P & T Co.

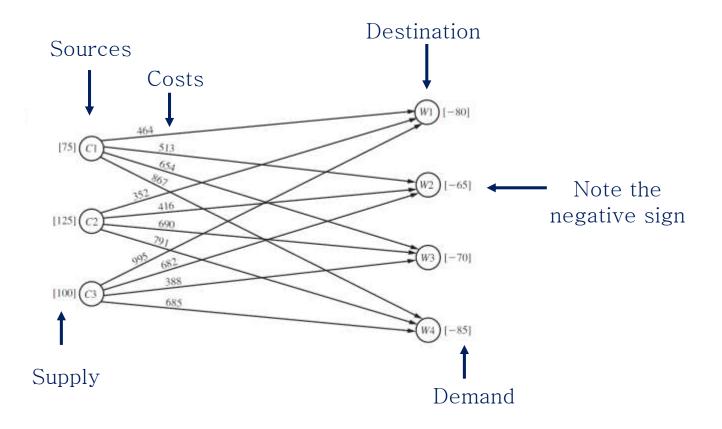
		Sł	Shipping Cost (\$) per Truckload					
			Warehouse					
		1	2	3	4	Output		
	1	464	513	654	867	75		
Cannery	2	352	416	690	791	125		
,	3	995	682	388	685	100		
Allocatio	n	80	65	70	85			

Or as a graph/network representation





#### Terminology of the Transportation and Assignment Problem





$$x_{1,1} + x_{1,2} + x_{1,3} + x_{1,4} = 75$$

$$x_{2,1} + x_{2,2} + x_{2,3} + x_{2,4} = 125$$

$$x_{3,1} + x_{3,2} + x_{3,3} + x_{3,4} = 100$$

$$x_{1,1} + x_{2,1} + x_{3,1} = 80$$

$$x_{1,2} + x_{2,2} + x_{3,2} = 65$$

$$x_{1,3} + x_{2,3} + x_{3,3} = 70$$

$$x_{1,4} + x_{2,4} + x_{3,4} = 85$$

The = sign (instead of  $\leq \geq$ ) in the supply and demand represents the **requirement assumption** of the Transportation and Assignment Problem: supply and demand are fixed



■ **TABLE 9.2** Shipping data for P & T Co.

		SI	Shipping Cost (\$) per Truckload				
			Wareh	nouse			
		1	2	3	4	Output	
	1	464	513	654	867	75	
Cannery	2	352	416	690	791	125	
	3	995	682	388	685	100	
Allocation	ı	80	65	70	85		

#### Minimize total shipping cost Z =

$$= 464 x_{1,1} + 513 x_{1,2} + 654 x_{1,3} + 867 x_{1,4} + 352 x_{2,1} + 416 x_{2,2} + 690 x_{2,3} + 791 x_{2,4} + 995 x_{3,1} + 682 x_{3,2} + 388 x_{3,3} + 685 x_{3,4}$$

The **cost assumption**: distributing units from any source to any destination is proportional to the number of units distributed; if  $c_{ij}$  is the unit cost and  $x_{ij}$  the number of units, the cost is simply  $c_{ii}x_{ij}$ 



The requirements assumption is typic of transportation problem, while the **cost assumption** we should know already

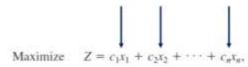
What are the assumptions we studied already?





#### Assumptions of linear programming

Proportionality: The contribution of each activity to the value of the objective function Z is proportional to the level of the activity  $x_j$  increase in the objective function Z, as represented by the  $c_i x_j$  terms



Additivity: Every function in a linear programming model (whether the objective function or the function on the left-hand side of a functional constraint) is the sum of the individual contributions of the respective activities

Divisibility: Decision variables in a linear programming model are allowed to have any values, including noninteger values, that satisfy the functional and nonnegativity constraints. Thus, these variables are not restricted to just integer values, Since each decision variable represents the level of some activity, it is being assumed that the activities can be run at fractional levels

When a decision variable must be an integer, it becomes a case of integer programming

Certainty: The value assigned to the parameters (the  $a_j^{i}$ 's,  $b_l$ 's, and  $c_j$ 's) of a linear programming model are assumed to be known constants

Whether or not actual transportation is involved, any problem in the format of this table that obeys the requirement and cost assumption is a transportation problem

■ **TABLE 9.5** Parameter table for the transportation problem

	Destination				
	1	2		n	Supply
1	c <sub>11</sub>	C <sub>12</sub>		C <sub>1n</sub>	s <sub>1</sub>
ource 2	C <sub>21</sub>	C <sub>22</sub>		C <sub>2n</sub>	S <sub>2</sub> ⋮
m	C <sub>m1</sub>	C <sub>m2</sub>		C <sub>mn</sub>	Sm
Demand	$d_1$	d <sub>2</sub>	•••	$d_n$	



### Compact formulation for a problem with m sources s and n destinations d:

Minimize 
$$Z = \sum_{i=1}^{m} \sum_{j=1}^{n} c_{ij} x_{ij}$$

Subject to source and demand constraints

$$\sum_{i=1}^{n} x_{ij} = s_i$$
 for  $i = 1, 2, ... m$ 

$$\sum_{i=1}^{m} x_{ij} = d_j$$
 for  $j = 1, 2, ... n$ 

$$x_{ij} \ge 0$$
 for  $(i = 1, 2, ... m; j = 1, 2, ... n)$ 

■ **TABLE 9.5** Parameter table for the transportation problem

		Destination			
	1	2		n	Supply
1	C <sub>11</sub>	C <sub>12</sub>		c <sub>1n</sub>	s <sub>1</sub>
Source 2	C <sub>21</sub>	C <sub>22</sub>		C <sub>2n</sub>	S <sub>2</sub>
m	C <sub>m1</sub>	C <sub>m2</sub>	•••	C <sub>mn</sub>	S <sub>m</sub>
Demand	$d_1$	$d_2$	•••	$d_n$	

The property to be kept in mind here is that a transportation problem will have feasible solution if and only if

$$\sum_{i=1}^m s_i = \sum_{j=1}^n d_j$$

(supply and demand balance out as in the example)



Compact formulation for a problem with m sources s and n destinations d:

Minimize 
$$Z = \sum_{i=1}^{m} \sum_{j=1}^{n} c_{ij} x_{ij}$$

Subject to

$$\sum_{i=1}^{m} x_{ij} = d_j \text{ for } j = 1,2,...n$$

$$\sum_{j=1}^{n} x_{ij} = s_i$$
 for  $i = 1, 2, ... m$ 

$$x_{ij} \ge 0$$
 for  $(i = 1, 2, ... m; j = 1, 2, ... n)$ 

$$\sum_{i=1}^{m} s_i = \sum_{j=1}^{n} d_j$$

(supply and demand balance out)

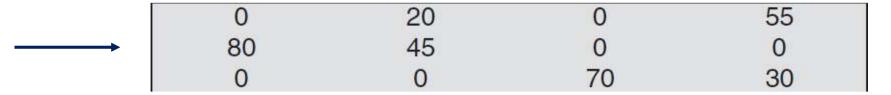
The integer solutions property: For transportation problems where every  $s_i$  and  $d_i$  have an integer value, all basic feasible (BF) solutions (including an optimal one) also have integer values



■ **TABLE 9.2** Shipping data for P & T Co.

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			Warehouse				
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Cannery	2	352	416	690	791	125	
•	3	995	682	388	685	100	
Allocation	n	80	65	70	85		

#### Optimal solution with Excel Solver





Omer would like 2 pints of home brew today and an additional 7 pints of home brew tomorrow. Dick is willing to sell a maximum of 5 pints total at a price of \$3.00 per pint today and \$2.70 per pint tomorrow. Harry is willing to sell a maximum of 4 pints total at a price of \$2.90 per pint today and \$2.80 per pint tomorrow. Omer wishes to know what his purchases should be to minimize his cost while satisfying his thirst requirements.

Formulate this problem as a *transportation problem* by constructing the appropriate parameter table



	Today	Tomorrow	
Dick	3.	2.70	5
Harry	2.90	2.80	4
Tom/day	2	7	

What would you do being Omer?



# 13.

#### The Assignment problem

A brief sketch. Hillier 2014, chapter 9.



The assignment problem is a special type of linear programming problem where assignees are being assigned to perform tasks



Charles Chaplin's Modern Times, source http://internationalcinemareview.blogspot.com/2013/04/charles-chaplin-modern-times.html



- 1. The number of assignees and the number of tasks are the same.
- 2. Each assignee is to be assigned to exactly one task.
- 3. Each task is to be performed by exactly one assignee.
- 4. There is a cost  $c_{ij}$  associated with assignee i, (i = 1,2,...n) performing task j, (j = 1,2,...n).
- 5. The objective is to determine how all n assignments should be made to minimize the total cost  $\cdots$  but





Source: Wikipedia Commons



Charles Chaplin's Modern Times, source http://internationalcinemareview.blogspot.com/2013/04/charles-chaplin-modern-times.html

In fact, the assignment problem is just a special type of transportation problem where the sources now are assignees and the destinations now are tasks and where:

Number of sources m = number of destinations n, Every supply  $s_i = 1$ , Every demand  $d_i = 1$ 



Number of sources m = number of destinations <math>n, Every supply  $s_i = 1$ ,

Every demand  $d_i = 1$ 

Minimize 
$$Z = \sum_{i=1}^{n} \sum_{j=1}^{n} c_{ij} x_{ij}$$

Subject to

$$\sum_{i=1}^{n} x_{ij} = \frac{1}{1}$$
 for  $j = 1, 2, ... n$ 

$$\sum_{i=1}^{n} x_{ij} = 1$$
 for  $i = 1, 2, ... n$ 

$$x_{ij} \ge 0$$
 for  $(i = 1, 2, ... n; j = 1, 2, ... n)$ 

Plus 
$$x_{ij}$$
 = binary (0 or 1) for  $(i = 1, 2, ... n; j = 1, 2, ... n)$ 



Minimize 
$$Z = \sum_{i=1}^{n} \sum_{j=1}^{n} c_{ij} x_{ij}$$

Subject to

$$\sum_{i=1}^{n} x_{ij} = 1$$
 for  $j = 1,2,...n$  Each task must be served

$$\sum_{j=1}^{n} x_{ij} = 1$$
 for  $i = 1,2,...n$  Each assignee must have work

$$x_{ij} \ge 0$$
 for  $(i = 1, 2, ...n; j = 1, 2, ...n)$ 

Plus 
$$x_{ij}$$
 = binary (0 or 1) for  $(i = 1, 2, ... n; j = 1, 2, ... n)$ 



## Thus assignment and transportation share the same useful properties in terms of existence of integer solutions







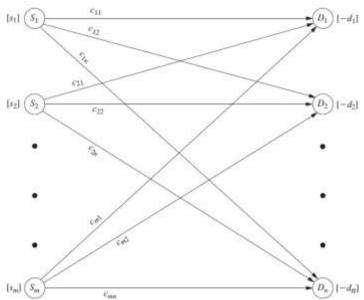
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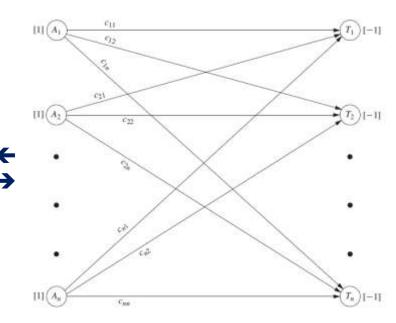
Charles Chaplin's Modern Times, source http://internationalcinemareview.blogspot.com/2013/04/charles-chaplin-modern-times.html

#### Assignment and transportation have same network representation





■ FIGURE 9.3
Network representation of the transportation problem.



■ **FIGURE 9.5**Network representation of the assignment problem.



## A typical problem offered in the book locating three machine among four facilities, with different cost per machine / facility

■ **TABLE 9.24** Materials-handling cost data (\$) for Job Shop Co.

		Location					
		1	2	3	4		
	1	13	16	12	11		
Machine	2	15	· · · ·	13	20		
	3	5	7	10	6		

		Task (Location)				
		1	2	3	4	
	1	13	16	12	11	
Assignee	2	15	M	13	20	
(Machine)	3	5	7	10	6	

Machine 2 cannot go to location 2, so a very large cost *M* in entered in the empty cell



## A typical problem offered in the book locating three machine among four facilities, with different cost per machine / facility

■ **TABLE 9.24** Materials-handling cost data (\$) for Job Shop Co.

		Location				
		1	2	3	4	
	1	13	16	12	11	
Machine	2	15	-	13	20	
	3	5	7	10	6	

■ TABLE 9.25 Cost table for the Job Shop Co. assignment problem

		Task (Location)				
		1	2	3	4	
	1	13	16	12	11	
Assignee	2	15	M	13	20	
(Machine)	3	5	7	10	6	
1221. 10.11.11.11.11.11.11.11.11.11.11	4(D)	0	0	0	0	

Since assignees and tasks must be equal a dummy machine is introduced



A typical problem offered in the book locating three machine among four facilities, with different cost per machine / facility

■ TABLE 9.25 Cost table for the Job Shop Co. assignment problem

		Task (Location)					
		1	2	3	4		
	1	13	16	12	11		
Assignee	2	15	M	13	20		
(Machine)	3	5	7	10	6		
**************************************	4(D)	0	0	0	0		



Can you guess the solution "by inspection?"

Machine 1 to location 4 Machine 2 to location 3 Machine 3 to location 1

The algorithms (not described here) would assign the dummy machine 4 to location 2



# 14.

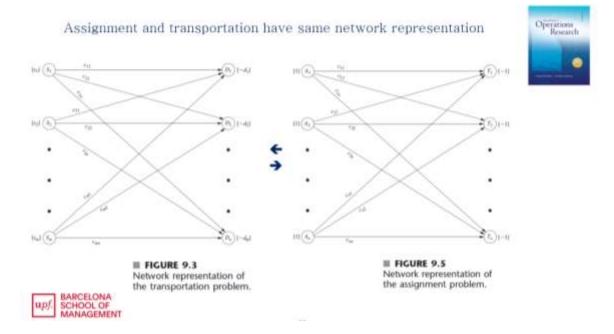
### **Network Optimization Models**

More network problems: shortest-path problem, the minimum spanning tree problem, maximum flow problem. Hiller 2014, chapter 10.



Many network optimization models are special types of linear programming problems – e.g. the transportation problem and the assignment problem

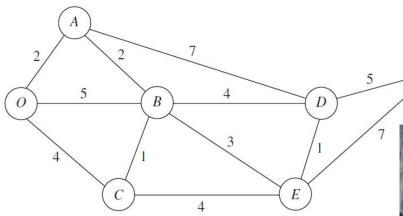
See their network representations





#### Our new prototype problem - the "Seervada Park" road system





■ FIGURE 10.1
The road system for Seervada Park.



Source: https://www.klook.com/en-US/activity/28218-yosemite-park-giant-sequoia-day-tour-san-francisco/?



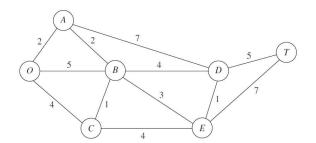
#### Three practical problems

- Shortest path from entrance 0 to scenic point T
- Minimum length of telephone lines covering all tracks (minimum spanning tree)
- Maximum flow of mini-trains
   carrying non trekkers from entrance
   to scenic point T



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/

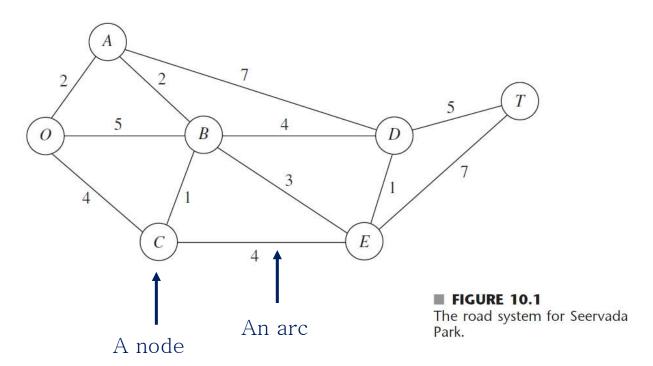




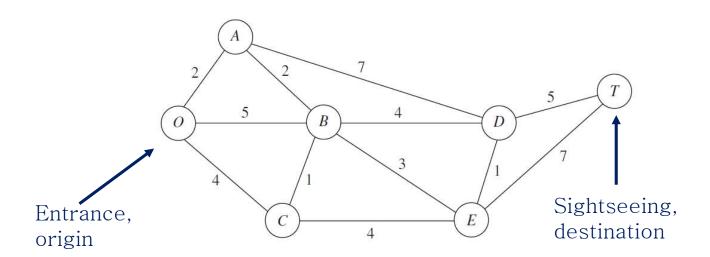


Source: https://www.klook.com/en-US/activity/28218-yosemite-park-giant-sequoia-day-tour-san-francisco/?

#### Some terminology: nodes (or vertices), arcs (or links or edges or branches)









The trains trough the park represent a type of 'flow' through the arcs



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/

#### **■ TABLE 10.1** Components of typical networks

Nodes	Arcs	Flow
Intersections	Roads	Vehicles
Airports	Air lanes	Aircraft
Switching points	Wires, channels	Messages
Pumping stations	Pipes	Fluids
Work centers	Materials-handling routes	Jobs



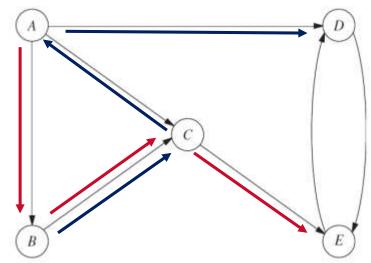
#### More terminology:

Directed arcs (flow only in one directions) and undirected arcs or link, (flow in both directions)

Networks can also be directed (only directed arcs) or undirected A path trough nodes can be directed when every step from node i to node j is in the direction of j.

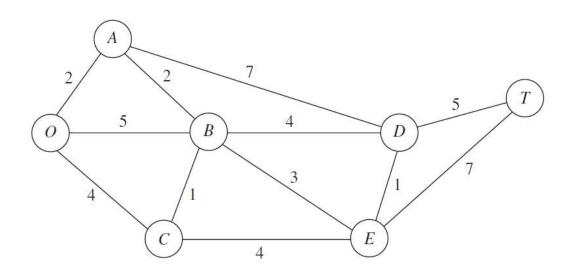
$$A \rightarrow B \rightarrow C \rightarrow E = directed path$$

$$B \rightarrow C \rightarrow A \rightarrow D = undirected path$$





Note that our park has no arrows, in is hence made of undirected arcs

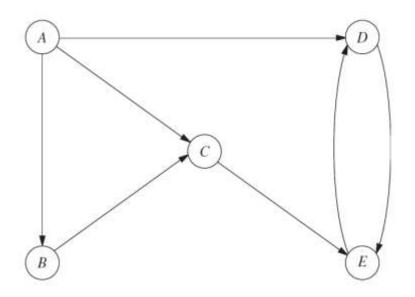


#### **■ FIGURE 10.1**

The road system for Seervada Park.



More terminology: a **cycle** is a path starting and ending in the same node



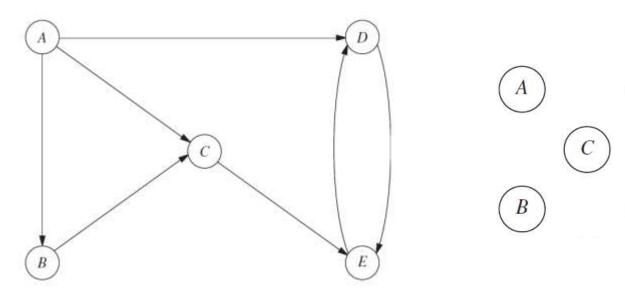
A directed cycle contains only directed arcs

 $D \rightarrow E \rightarrow D$  is a directed cycle

 $A \rightarrow B \rightarrow C \rightarrow A$  is not a directed cycle



#### More terminology: starting from bare nodes, trees can be grown

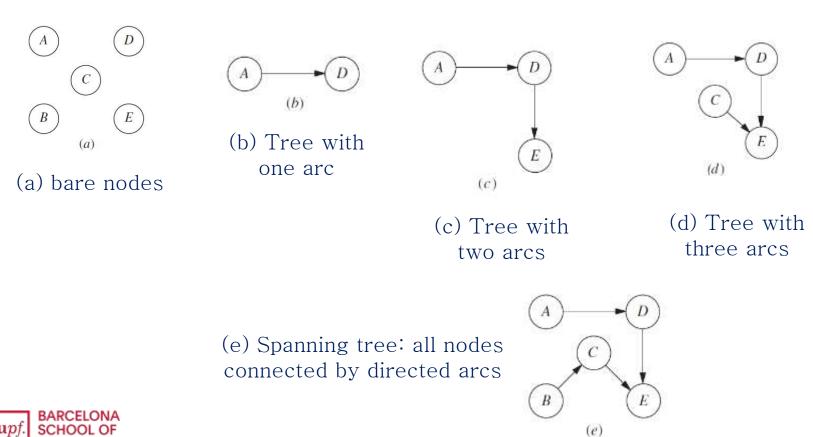


A network; stripping the arc one gets ...

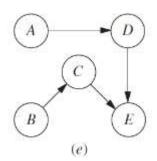
··· bare nodes



#### Starting from bare nodes, trees can be grown



(e) Spanning tree: all nodes connected by directed arcs

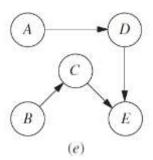


A spanning tree connects *n* nodes with *n-1* directed arcs

A spanning tree is a **connected network** without unconnected nodes



(e) Spanning tree: all nodes connected by directed arcs

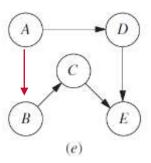


A spanning tree connects *n* nodes with *n-1* directed arcs

A spanning tree is a connected network without unconnected arcs

*n-1* is both the **minimum** number of arcs needed and the **maximum** one, as adding one arc would generate an undirected **cycle** 

Adding e.g. arc A→C closes the loop but generates undirected cycles





#### We are now ready to tackle the shortest path problem

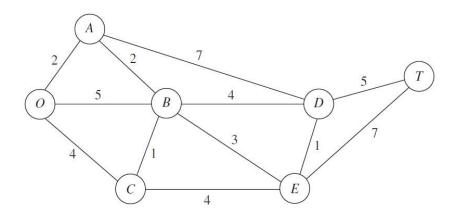


Ramon Casas and Pere Romeu on a Tandem, Barcelona. Source: Wikipedia Commons



"Consider an undirected and connected network with two special nodes called the origin and the destination. Associated with each of the links (undirected arcs) is a nonnegative distance. The objective is to find the shortest path (the path with the minimum total distance) from the origin to the destination"

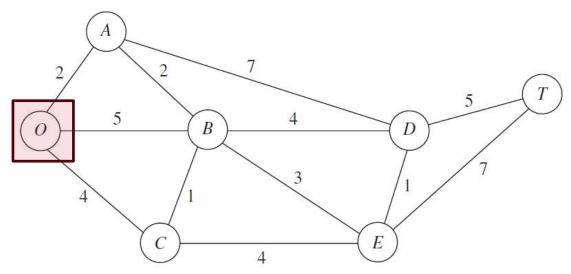




Let's learn by doing, on our test case: the mission is to go from the entrance O to the scenic point T



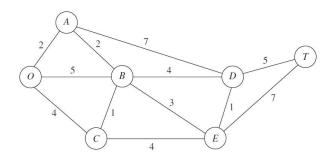
#### Algorithm for the Shortest-Path Problem



**Theory:** Objective of nth iteration: Find the nth nearest node to the origin (to be repeated for n = 1, 2, ... until the nth nearest node is the destination.

**Practice:** the nearest note to *O* is *A* 





**Theory:** Objective of nth iteration: Find the nth nearest node to the origin (to be repeated for  $n = 1, 2, \ldots$  until the nth nearest node is the destination.

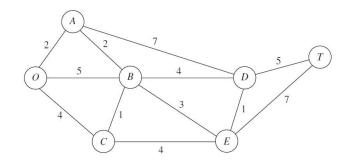
**Practice:** the nearest note to *O* is *A* 

#### ■ **TABLE 10.2** Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes		Total Distance Involved		Minimum Distance	Last Connection
1	0	А	2	Α	2	OA



#### Algorithm for the Shortest-Path Problem

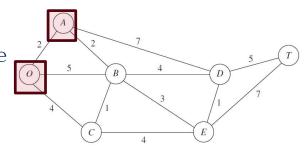


Theory: Input needed for nth iteration: n-1 nearest nodes to the origin (solved for at the previous iterations), including their shortest path and distance from the origin. (These nodes, plus the origin, will be called solved nodes; the others are unsolved nodes)

Theory: <u>Candidates for nth nearest node</u>: Each solved node that is directly connected by a link to one or more unsolved nodes provides one candidate — the unsolved node with the shortest connecting link to its solved node is taken



Theory: <u>Candidates for nth nearest node</u>: Each solved node (*O*, *A* now) that is directly connected by a link to one or more (nearest) unsolved nodes (*C*, *B* respectively) provides one candidate — the unsolved node with the shortest connecting link to this solved node. (Ties provide additional candidates)

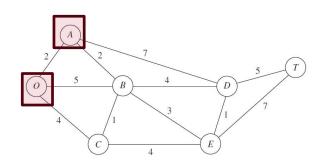


#### ■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	O A	C B	4 2 + 2 = 4	C B	4 4	OC AB



Theory: <u>Calculation of nth nearest node</u>: For each such solved node and its candidate, add the distance between them and the distance of the shortest path from the origin to this solved node. The candidate with the smallest such total distance is the nth nearest node (ties provide additional solved nodes – as in this case *C* and *B* with 4 miles), and its shortest path is the one generating this distance



#### ■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

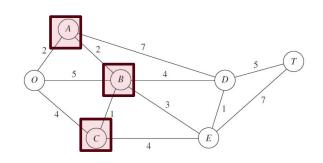
n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	O A	C B	4 2 + 2 = 4	C B	4 4	OC AB



The solved nodes are now A, B, C, and the closest nodes are D, E

(E is closest for both B and C)

E wins as 4<sup>th</sup> closest node (7 miles)

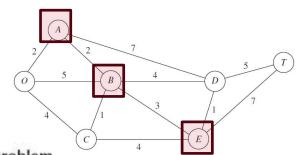


■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	A	2	Α	2	OA
2, 3	O A	C B	4 2 + 2 = 4	C B	4 4	OC AB
4	A B C	D E E	2 + 7 = 9 4 + 3 = 7 4 + 4 = 8	E	7	BE



The solved nodes closest to an unsolved note are now A, B, E, and for all the closest node is D D wins as  $5^{th}$  closest node (8 miles)



■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	A	2	Α	2	OA
2, 3	O A	C B	4 2 + 2 = 4	C B	4 4	OC AB
4	A B C	D E E	2 + 7 = 9 4 + 3 = 7 4 + 4 = 8	Е	7	BE
5	A B E	D D	2 + 7 = 9 4 + 4 = 8 7 + 1 = 8	D D	8 8	BD ED

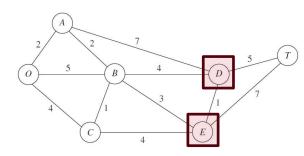




The solved nodes closest to an unsolved note are now D, E, and for both the closest node is the target destination T; T wins as  $6^{th}$  closest node (13 miles)

■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

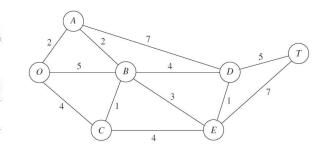
n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	O A	C B	4 2 + 2 = 4	C B	4 4	OC AB
4	A B C	D E E	2 + 7 = 9 4 + 3 = 7 4 + 4 = 8	E	7	BE
5	A B E	D D D	2 + 7 = 9 4 + 4 = 8 7 + 1 = 8	D D	8 8	BD ED
6	D E	T T	8 + 5 = 13 7 + 7 = 14	Т	13	DT





■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	O A	C B	4 2+2= 4	C B	4 4	OC AB
4	A B C	D E E	2 + 7 = 9 4 + 3 = 7 4 + 4 = 8	E	7	BE
5	A B E	D D D	2 + 7 = 9 4 + 4 = 8 7 + 1 = 8	D D	8 8	BD ED
6	D E	T T	8 + 5 = 13 7 + 7 = 14	Т	13	DT





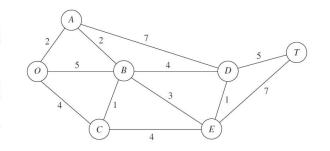
··· and the minimum distance is recorded

Note how at each step the distance for the various candidate is computed...



■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	0	С	4	C	4	ос
2, 3	A	В	2 + 2 = 4	C B	4	AB
	A	D	2 + 7 = 9			
4	В	D E E	4 + 3 = 7 4 + 4 = 8	E	7	BE
	С	E	4 + 4 = 8	10.00		43.07
	A	D	2+7= 9			332
5	В	D	4 + 4 = 8	D	8	BD
	E	D	7 + 1 = 8	D	8	ED
-	D	T	8 + 5 = 13	T	13	DT
6	E	T	7 + 7 = 14		::100	5819



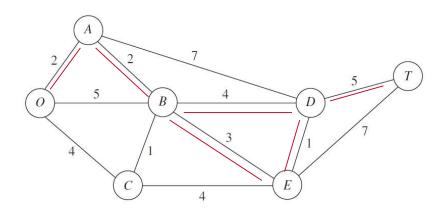
We now move backword, from the destination to the origin  $T\rightarrow D\rightarrow B\rightarrow A\rightarrow O$  or  $T\rightarrow D\rightarrow E\rightarrow B\rightarrow A\rightarrow O$  Both with 13 miles

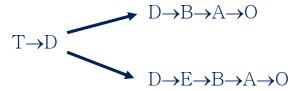
Hence the solution:  $O \rightarrow A \rightarrow B \rightarrow D \rightarrow T$  or  $O \rightarrow A \rightarrow B \rightarrow E \rightarrow D \rightarrow T$ 



■ TABLE 10.2 Applying the shortest-path algorithm to the Seervada Park problem

n	Solved Nodes Directly Connected to Unsolved Nodes	Closest Connected Unsolved Node	Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	2	Α	2	OA
2, 3	0	С	4	C B	4	ос
	A	В	2 + 2 = 4	В	4	AB
4	A	D	2 + 7 = 9			
	В	D E E	4 + 3 = 7	E	7	BE
	С	E	4 + 4 = 8	10.75-1		****
5	A	D	2 + 7 = 9			
	A B	D	4 + 4 = 8	D D	8	BD
	E	D	7 + 1 = 8	D	8	ED
6	D	T	8 + 5 = 13	T	13	DT
	E	T	7 + 7 = 14			13417





Perhaps clearer in this tree formulation?

Hence the solution:  

$$O \rightarrow A \rightarrow B \rightarrow E \rightarrow D \rightarrow T$$
  
or  
 $O \rightarrow A \rightarrow B \rightarrow D \rightarrow T$ 

#### Three practical problems

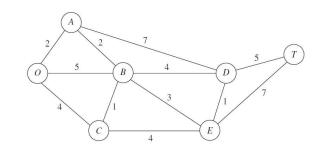
- Shortest path from entrance 0 to scenic point T
- Minimum length of telephone lines covering all tracks (minimum spanning tree)
- Maximum flow of mini-trains
   carrying non trekkers from entrance
   to scenic point T



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/



#### Solved





Source: https://www.klook.com/en-US/activity/28218-yosemite-park-giant-sequoia-day-tour-san-francisco/?

#### The Minimum Spanning Tree problem



Source: https://eu.palmbeachdailynews.com/story/entertainment/house-home/2019/12/15/palm-beach-gardening-help-save-planet-by-planting-these-native-trees/2079095007/

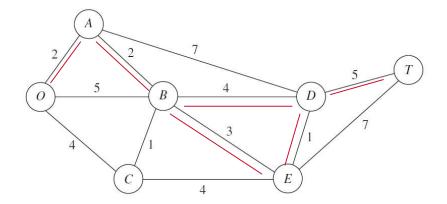


#### The Minimum Spanning Tree problem

For the shortest-path problem, we were looking for links that provide a path between the origin and the destination. We now just look for a minimum set of links that connect all nodes



Could this be a spanning tree?

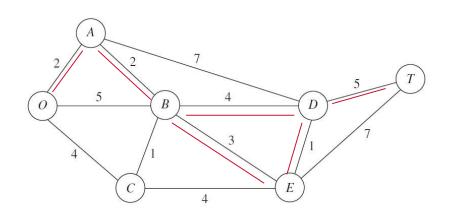




No as a spanning tree provides a path between each pair of nodes. n nodes will take n-1 links

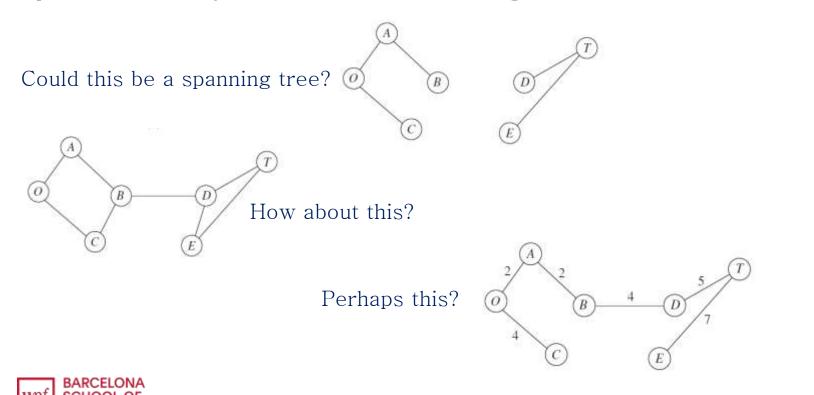
→ Design the network by inserting enough links to satisfy the requirement that there be a path between every pair of nodes; The objective is to satisfy this requirement in a way that minimizes the total length of the links

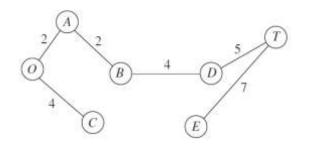
Could this in red be a spanning tree?





→ Design the network by inserting enough links to satisfy the requirement that there be a path between every pair of nodes; The objective is to satisfy this requirement in a way that minimizes the total length of the links



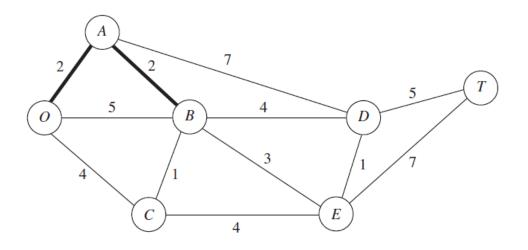


#### All 7 nodes connected with 6 link

The strategy

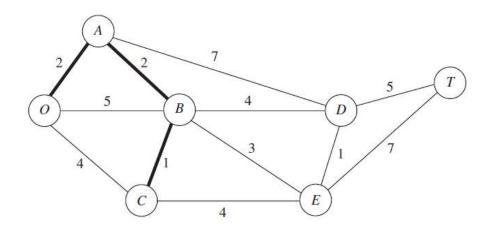
Select arbitrarily a node Identify closest unconnected node Branch on ties (try both)





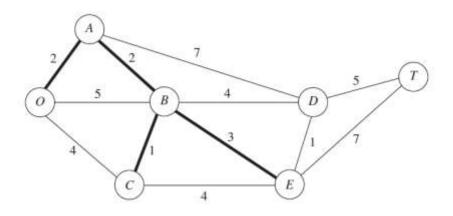
Select arbitrarily a node e.g. A Identify closest unconnected node O or B Branch on ties (try both)





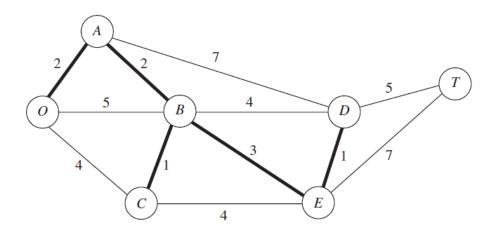
Identify closest unconnected node C





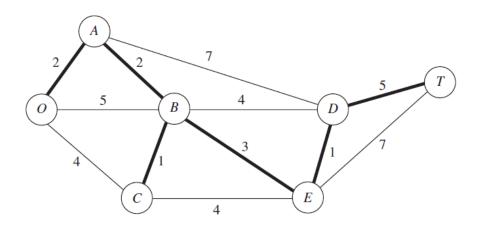
Identify closest unconnected node E





Identify closest unconnected node D





Here our spanning tree



#### Three practical problems

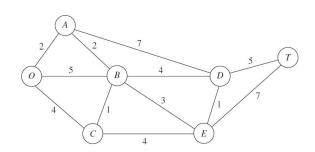
- Shortest path from entrance 0 to scenic point T
- Minimum length of telephone lines covering all tracks (minimum spanning tree)
- Maximum flow of mini-trains
   carrying non trekkers from entrance
   to scenic point T



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/







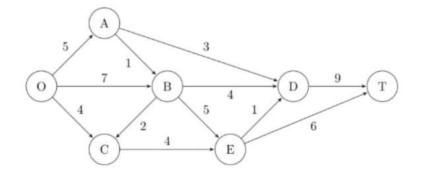


Source: https://www.klook.com/en-US/activity/28218-yosemite-park-giant-sequoia-day-tour-san-francisco/?

We are now left with the last problem to solve: Maximum flow of minitrains carrying non trekkers from entrance 0 to scenic point T



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/





#### Maximum flow problem

- "Typical kinds of applications of the maximum flow problem:
- 1. Maximize the flow through a company's distribution network from its factories to its customers.
- 2. Maximize the flow through a company's supply network from its vendors to its factories.
- 3. Maximize the flow of oil through a system of pipelines.
- 4. Maximize the flow of water through a system of aqueducts.
- 5. Maximize the flow of vehicles through a transportation network." (Hillier pp.387-388)



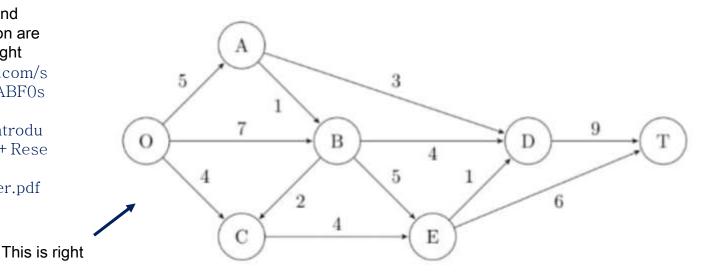


Source: https://www.livescience.com/61862-why-phantom-traffic-jams-happen.html

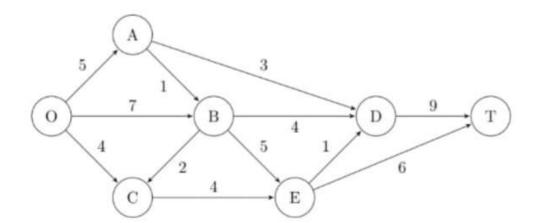
#### Maximum flow problem

Also here we proceed by a stepwise algorithm by 'pumping' items along preselected paths and recording changes. Numbers now represent maximum capacities

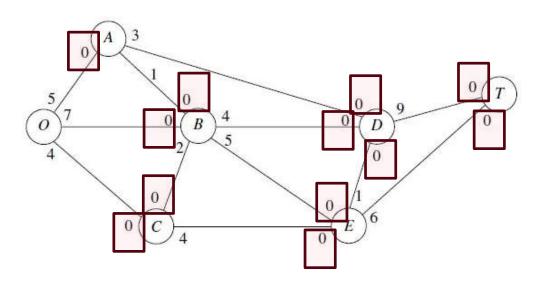
Warning: figures 10.6 and 10.7 in the online version are wrong, the others are right https://www.dropbox.com/s h/ddd48a8jguinbcf/AABF0s 4eh1lPLVxdx0pes-Ofa?dl=0&preview=Introdu ction+to+Operations+Rese arch+-+Frederick+S.+Hillier.pdf



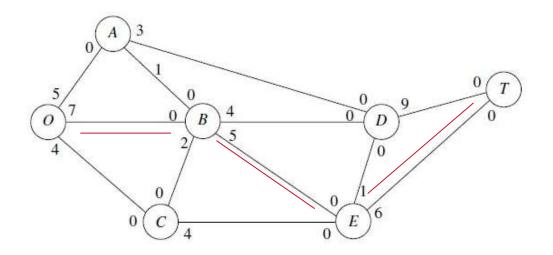




Nothing has moved yet, and we note this by putting zeros **before** the node







An augmenting path is a directed path from the source to the sink in the residual network such that every arc on this path has strictly positive residual capacity; for example

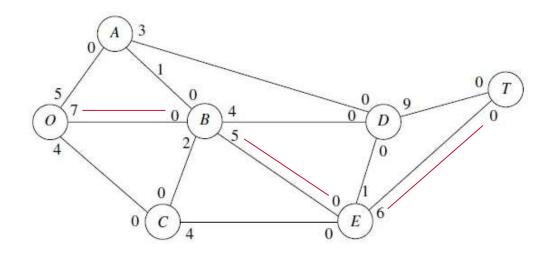
$$O \rightarrow B \rightarrow E \rightarrow T$$

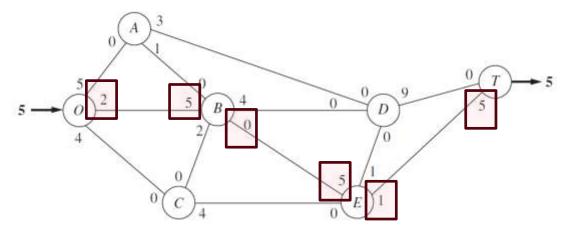
is an augmenting path, still at full capacity.



Chose now the smallest residual capacity on this path – among 7,5,6 → 5 is the smallest. Move five through this path, noting what happens

The capacity of link *BE* is now exhausted



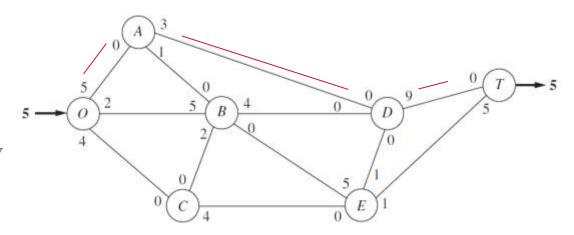


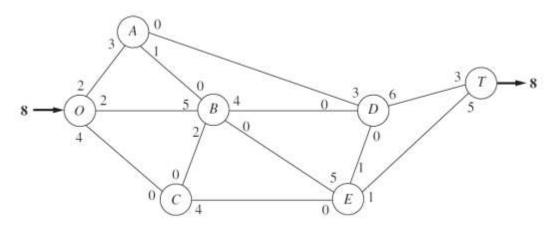


We now go to the augmenting path  $0 \rightarrow A \rightarrow D \rightarrow T$ 

where the smallest capacity is 3, and move it

The capacity of link AD is now exhausted





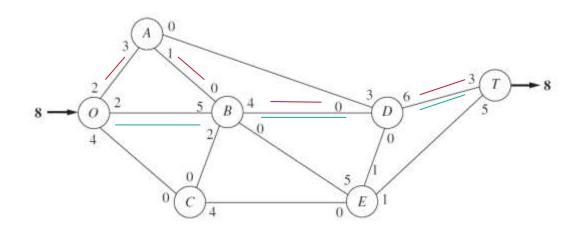


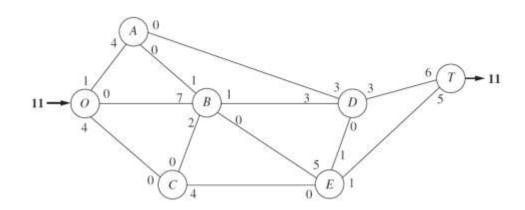
Assign a flow of 1 to the augmenting path  $0 \rightarrow A \rightarrow B \rightarrow D \rightarrow T$ 

Assign a flow of 2 to the augmenting path

$$O \rightarrow B \rightarrow D \rightarrow T$$

The capacity of links AB and OB are now exhausted





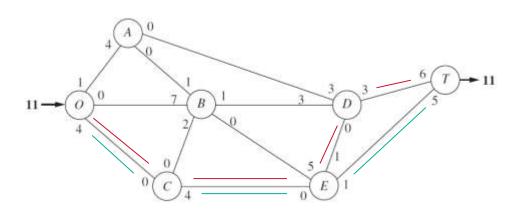


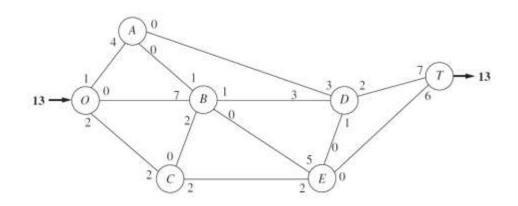
Assign a flow of 1 to the augmenting path

$$O \rightarrow C \rightarrow E \rightarrow D \rightarrow T$$

Assign a flow of 1 to the augmenting path

$$O \rightarrow C \rightarrow E \rightarrow T$$





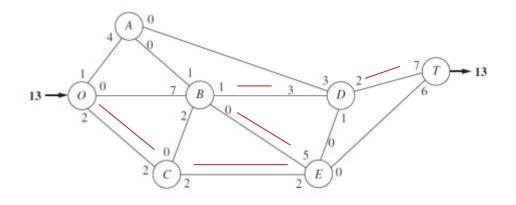


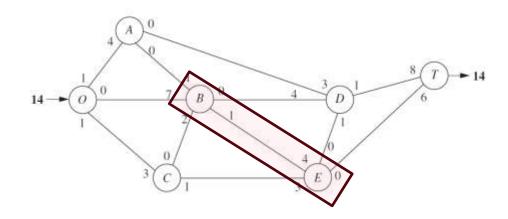
Assign a flow of 1 to the augmenting path

$$O \rightarrow C \rightarrow E \rightarrow B \rightarrow D \rightarrow T$$

The capacity of link *BD* is now exhausted

Anything weird here?

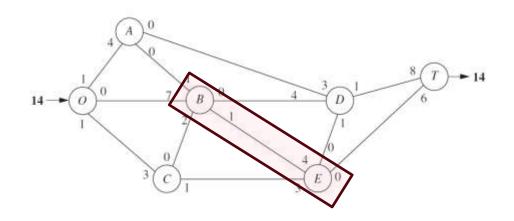


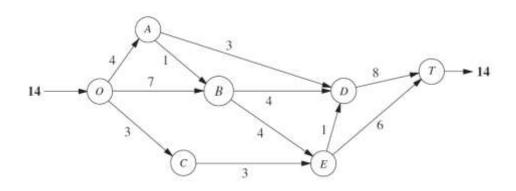




We have moved 'countercurrent' – this is the same as reversing part of a previous flow

This was also the final move

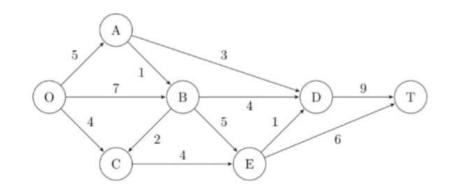


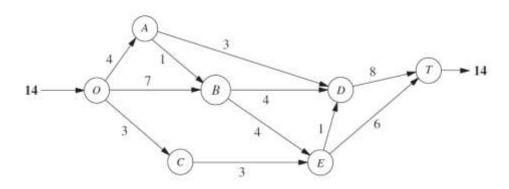




#### Check for yourself that

- No capacity has been violated
- No accumulation takes place at any node







#### Three practical problems

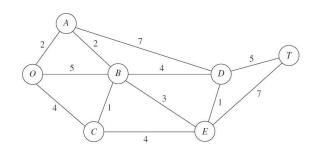
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Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/



#### Solved





Source: https://www.klook.com/en-US/activity/28218-yosemite-park-giant-sequoia-day-tour-san-francisco/?

# Notes from previous lessons

- (1) Combinations, permutations, variations;
- (2) Graphical optimization exercise: it was minimize not maximize (teacher's error)



# Combination and permutation with repetition ... keep these formulae at hand

	Permutations n elements in classes of k (variations)	Combinations n elements in classes of k
No repetition	$\frac{n!}{(n-k)!}$	$\binom{n}{k} = \frac{n!}{k! (n-k)!}$
Repetition	$n^k$	$\binom{n+k-1}{k}$

Somewhere you see n! called a permutation and  $\frac{n!}{(n-k)!}$  a variation; MOST WORKS call these latter permutation in classes of k

# Combinations and permutations with repetition: example three objects ABC in groups of 2

	Permutations 3 elements in classes of 2 (variations)	Combinations 3 elements in classes of 2
No repetition	AB,BA,AC,CA,BC,CB (3!/1!=6)	AB,AC,BC (3!/2!=3)
Repetition	AA,BB,CC,AB,BA,AC, CA,BC,CB (3 <sup>2</sup> =9)	AA,BB,CC,AB,AC,BC (4!/(2!2!)=6)

Consider the following model (Hillier exercise 3.4-7): Minimize  $\leftarrow$  I had written Maximize  $Z = 40x_1 + 50x_2$  Subject to  $2x_1 + 3x_2 \ge 30$   $x_1 + x_2 \ge 12$ 

$$2x_1 + x_2 \ge 20$$
 and

Use the graphical method to solve this model.

Drawing the graph (next page)it becomes evident that the solution is given by the intersection of  $2x_1 + x_2 = 20$ 

 $2x_1 + 3x_2 = 30$ 

 $x_1 \ge 0$  $x_2 \ge 0$ 

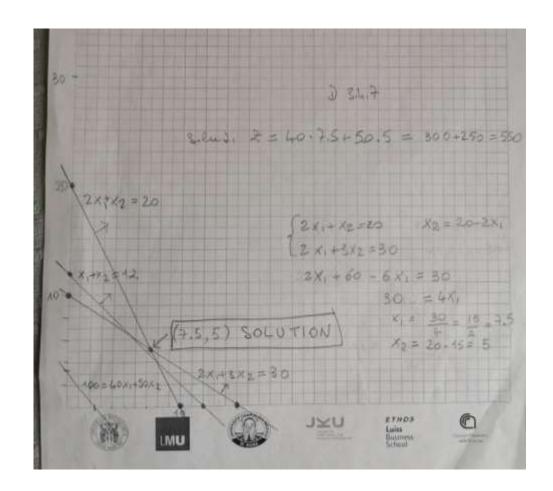
With

The first equation gives  $x_2 \ge 20$ -  $2x_1$  which plugged into  $2x_1 + 3x_2 \ge 30$  gives

$$2x_1 + 3(20 - 2x_1) = 30$$
 
$$- 4x_1 + 60 = 30$$
 
$$x_1 = 30/4 = 7.5$$
 That plugged into  $2x_1 + x_2 = 20$  gives 
$$15 + x_2 = 20$$

So  $(x_1, x_2) = (7.5, 5)$  is the solution that plugged into Z give 40\*7.5+50\*5=550

 $x_2 = 5$ 

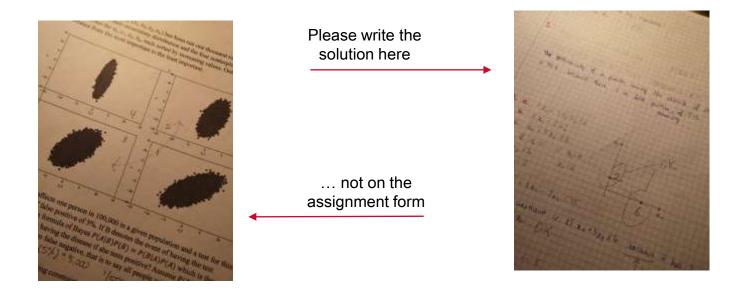


# Notes from midterm assignment

Bayes, binomial, decision variables



## Rule





#### Binomial distribution

Question 4) Launching two coins 5 times which is the probability of getting two heads exactly twice.

Which is that is done each of the five times?

→Two coins are launched;

What are the possible outcomes of this single trial? imagine two different coins, e.g. of different colour!

НН	HT
TH	TT

In how many ways five experiments can generate 'success'=2 heads twice and failure=anything else three times?

→ The success could appear at 12,13,14,15,23,24,25,34,35,45 (read: at the first and second experiment, at the first and third experiment, … at the fourth and fifth experiment). These are 10 combinations of five experiments in classes of two, equal to

$${5 \choose 2} = \frac{5!}{2!(5-2)!} = \frac{5*4}{2} = 10$$



#### Binomial distribution

Question 4) Launching two coins 5 times which is the probability of getting two heads exactly twice.

Which is that is done each of the five times?

→Two coins are launched;

What are the possible outcomes of this single trial? imagine two different coins, e.g. of different colour!

НН	HT
TH	TT

In how many ways five experiments can generate 'success'=2 heads twice and failure=anything else three times?

⇒The success could appear at 12,13,14,15,23,24,25,34,35,45 (read: at the first and second experiment, at the first and third experiment,  $\cdots$  at the fourth and fifth experiment). These are 10 combinations of five experiments in classes of two, equal to  $\binom{5}{2} = \frac{5!}{2!(5-2)!} = \frac{5*4}{2} = 10$ 

Which is the probability of HH (p=1/4) appearing twice

$$\rightarrow \left(\frac{1}{4}\right)^2$$

Which is the probability of non-HH (p=3/4) appearing three times

$$\rightarrow \left(\frac{3}{4}\right)^3$$

→ Hence P= 
$$\binom{5}{2} \left(\frac{1}{4}\right)^2 \left(\frac{3}{4}\right)^3 = 10 \frac{1}{16} \frac{27}{64} = \frac{270}{1024} \sim 0.26$$

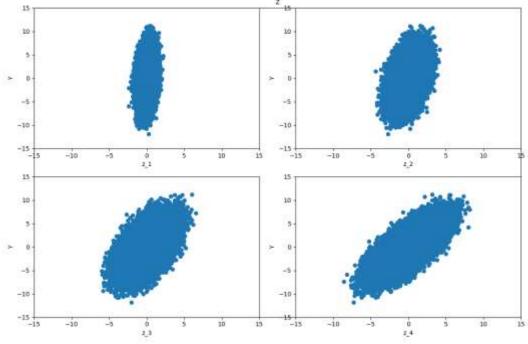


## Scatterplots

Question 1) A function  $y = f(z_1, z_2, z_3, z_4)$  has been run one thousand times sampling  $z_1, z_3, z_4$  from their uncertainty distribution and the four scatterplots show y on the ordinate versus the  $z_1, z_2, z_3, z_4$ , each sorted by increasing values. Order  $z_1, z_2, z_3, z_4$  by importance from the most

important to the least important.

Clue: it is not only a matter of pattern, but of pattern driven by the dependent variable in the abscissa! The first plot (y versus z\_1) has pattern but it is not driven by z\_1





## Bayes

Question 2) Disease A affects one person in 100,000 in a given population and a test for this disease has a rate of false positive of 5%. If B denotes the event of having the test positive and using the formula of Bayes P(A | B)P(B)=P(B | A)P(A) which is the probability of a person having the disease if she tests positive? Assume P(B | A)=1, meaning that there are no false negative, that is to say all people with disease A test positive.

Hence 
$$P(A|B)P(B) = P(B|A)P(A) \rightarrow P(A|B) = \frac{P(B|A)P(A)}{P(B)} = \frac{1*0.00001}{0.05} = 0.0002 = 0.02\%$$



### Linear Programming

Question 6) From Hillier, exercise 3.4-11\*. The Medequip Company produces precision medical diagnostic equipment at two factories. Three medical centers have placed orders for this month's production output. The table below shows what the cost would be for shipping each unit from each factory to each of these customers. Also shown are the number of units that will be produced at each factory and the number of units ordered by each customer.

\	Unit Shipping Cost			
From	Customer 1	Customer 2	Customer 3	Output
Factory 1 Factory 2	\$600 \$400	\$800 \$900	\$700 \$600	400 units 500 units
Order size	300 units	200 units	400 units	

A decision now needs to be made about the shipping plan for how many units to ship from each factory to each customer.

- (a) Formulate a linear programming model for this problem (without solving it).
- (b) Knowing that the solution is

From Factory 1, ship 200 units to Customer 2 and 200 units to Customer 3.

From Factory 2, ship 300 units to Customer 1 and 200 units to Customer 3.

Check that this solution satisfies the constraints you have written and compute the value of the objective function.



### Linear Programming

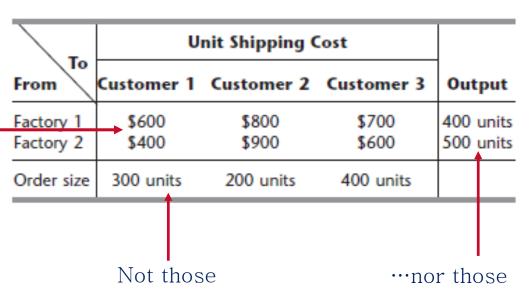
Maximize or minimize?

**→**Minimize

What?

**→**Cost

→ Hence your Z must include these numbers!





→So however you number the decision variable …

 $\rightarrow$  ··· for example  $x_1$  to  $x_6$  row-wise, the Z must include them plus the costs!

\	Unit Shipping Cost			
From	Customer 1	Customer 2	Customer 3	Output
Factory 1 Factory 2	\$600 x <sub>1</sub> \$400 x <sub>4</sub>	\$800 x <sub>2</sub> \$900 x <sub>5</sub>	\$700 x <sub>3</sub> \$600 x <sub>6</sub>	400 units 500 units
Order size	300 units	200 units	400 units	

→ Minimize 
$$Z = 600x_1 + 800x_2 + 700x_3 + 400x_4 + 900x_5 + 600x_6$$



\	Unit Shipping Cost			
From	Customer 1	Customer 2	Customer 3	Output
Factory 1 Factory 2	\$600 x <sub>1</sub> \$400 x <sub>4</sub>	\$800 x <sub>2</sub> \$900 x <sub>5</sub>	\$700 x <sub>3</sub> \$600 x <sub>6</sub>	400 units 500 units
Order size	300 units	200 units	400 units	<u>†</u>
		1		

While these numbers are constraints



# 15.

# Integer Programming

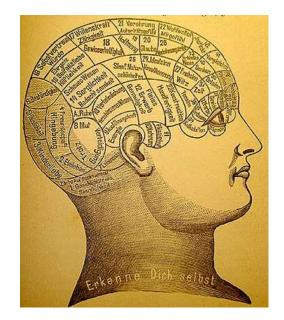
Intuitions and fallacies. Why is it more difficult than LP. Integer and binary problems. Examples. Solution via branch and bound. Take home points. Hillier 2014, chapter 12.



## Integer programming; intuition and fallacies

If the solutions need to be integer, there will be less of them, so Integer Programming (IP) will be easier than Linear Programming (LP)

- Yes, there will be less solutions, but still a very large numbers if they have to be found 'by inspection'
- The simplex solution of an IP treated as if it were an LP (what is called LP relaxation) generally generate unfeasible solutions



A phrenological mapping of the brain. Source: Wikipedia Commons



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# Moving from LP to IP which of the four assumptions of LP will need to fall?

**Proportionality:** The contribution of each activity to the value of the objective function Z is proportional to the level of the activity  $x_j$  increase in Z that , as represented by the  $c_jx_j$  term in the objective function **Additivity:** Every function in a linear programming model (whether the objective function on the left-hand side of a functional constraint) is the sum of the individual contributions of the respective activities

**Divisibility:** Decision variables in a linear programming model are allowed to have any values, including noninteger values, that satisfy the functional and nonnegativity constraints. Thus, these variables are not restricted to just integer values. Since each decision variable represents the level of some activity, it is being assumed that the activities can be run at fractional levels

**Certainty:** The value assigned to the parameters (the  $a_j^i$ 's,  $b_i$ 's, and  $c_j$ 's) of a linear programming model are assumed to be known constants





## YES, NO decision variables

An important class of IP involves binary decision variables that can be represented as (0,1)

$$x_j = \begin{cases} 1 \text{ if decision} = \text{yes} \\ 0 \text{ if decision} = \text{no} \end{cases}$$

When this is the case the IP problem is said to be a Binary Integer Programming (BIP) problem



# A prototype example: building or not building?

■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

Capital available: \$10 million

$$x_1 = \begin{cases} 1 \text{ if decision} = \text{yes build a factory in Los Angeles} \\ 0 \text{ if decision} = \text{no, don't build a factory in Los Angeles} \end{cases}$$

The choice is if building a new factory in either Los Angeles or San Francisco, or perhaps even in both cities. It also is considering building **at most one** new warehouse, but the choice of location is restricted to a city where a new factory is being built.



#### ■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

Capital available: \$10 million

$$x_1 = \begin{cases} 1 \text{ if decision} = \text{yes build a factory in Los Angeles} \\ 0 \text{ if decision} = \text{no, don't build a factory in Los Angeles} \end{cases}$$

The choice is if building a new factory in either Los Angeles or San Francisco, or perhaps even in both cities. It also is considering building at most one new warehouse, but the choice of location is restricted to a city where a new factory is being built.

 $\rightarrow x_1$  and  $x_2$  can both be 1, but  $x_2$  and  $x_3$  will depend upon the choice made for  $x_1, x_2$ 



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	Х1	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

$$x_1 = \begin{cases} 1 \text{ if decision} = \text{yes build a factory in Los Angeles} \\ 0 \text{ if decision} = \text{no, don't build a factory in Los Angeles} \end{cases}$$

It is easy to see that the function to be maximized is  $Z = 9x_1 + 5x_2 + 6x_3 + 4x_4$ 



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

$$x_1 = \begin{cases} 1 \text{ if decision} = \text{yes build a factory in Los Angeles} \\ 0 \text{ if decision} = \text{no, don't build a factory in Los Angeles} \end{cases}$$

And an evident constraint is  $6x_1 + 3x_2 + 5x_3 + 2x_4 \le 10$ 



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

$$x_1 = \begin{cases} 1 \text{ if decision} = \text{yes build a factory in Los Angeles} \\ 0 \text{ if decision} = \text{no, don't build a factory in Los Angeles} \end{cases}$$

Note:  $x_3 = yes$  only if  $x_1 = yes$ 

Likewise:  $x_4 = yes$  only if  $x_2 = yes$ 



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number			Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

$$x_3 = 1$$
 only if  $x_1 = 1$   
 $x_4 = 1$  only if  $x_2 = 1$ 

So, knowing that all variables need to be either 0 or 1 a possible way to include this contingency is the constraint

$$x_3 \le x_1 x_4 \le x_2$$



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

So, knowing that all variables need to be either 0 or 1 a possible way to include this contingency is the constraint

$$x_3 \le x_1$$
  
$$x_4 \le x_2$$

Since we only want at most one warehouse, it should also be  $x_3 + x_4 \le 1$ 

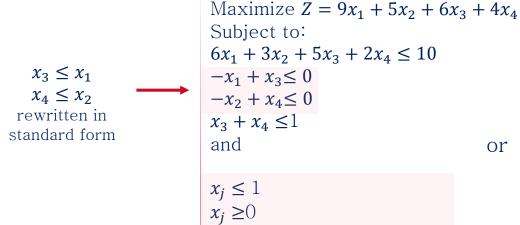


TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	x <sub>2</sub>	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

or

# Wrapping up, here the BIP problem:



 $x_i$  binary for j = 1,2,3,4

$$x_j \ge 0$$
  
 $x_j$  integer for  $j = 1,2,3,4$ 

### Investment decisions

Each yes-or-no decision:

Should we make a certain fixed investment?

Decision variable  $x_j = \begin{cases} 1 & \text{if yes} \\ 0 & \text{if no} \end{cases}$ 

### Siting decision

Each yes-or-no decision:

Should a certain site be selected to build a facility?

Decision variable 
$$x_j = \begin{cases} 1 & \text{if yes} \\ 0 & \text{if no} \end{cases}$$



Relocating/restructuring, etc.?

Each yes-or-no decision:

Should a certain plant remain open?

Should a certain site be selected for a new plant?

Should a certain distribution center remain open?

Should a certain site be selected for a new distribution center?



# Dispatching decisions

Each yes-or-no decision:

Should a certain route be selected for one of the trucks?

Decision variable 
$$x_j = \begin{cases} 1 & \text{if yes} \\ 0 & \text{if no} \end{cases}$$



Source: Wikipedia Commons

Or in more complicated arrangements: Should all the following be selected simultaneously for a delivery run:

- 1. A certain route,
- 2. A certain size of truck, and
- 3. A certain time period for the departure?

Decision variable 
$$x_j = \begin{cases} 1 & \text{if yes} \\ 0 & \text{if no} \end{cases}$$



An airline application: Assigning crews to sequences of flights (crew scheduling problem). In a previous step of the analysis 12 crew flight sequences (ordered from one to a max of five), and the problem is to choose three of them so that all flights would be covered

■ TABLE 12.4 Data for Example 3 (the Southwestern Airways problem)

	Feasible Sequence of Flights												
Flight	1	2	3	4	5	6	7	8	9	10	11	12	
1. San Francisco to Los Angeles	1			1			1			1			
2. San Francisco to Denver	100	1			1			1			1		
3. San Francisco to Seattle			1			1			1			1	
4. Los Angeles to Chicago				2			2		3	2		3	
5. Los Angeles to San Francisco	2					3				5	5		
6. Chicago to Denver				3	3				4				
7. Chicago to Seattle							3	3		3	3	4	
8. Denver to San Francisco		2		4	4				5				
9. Denver to Chicago					2			2			2		
10. Seattle to San Francisco			2				4	4				5	
11. Seattle to Los Angeles						2			2	4	4	2	
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9	



Z is easy: If  $x_j = (0,1)$  decides if assigning the sequence to one of the three crews, then we must minimize:

$$Z = 2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$$

■ TABLE 12.4 Data for Example 3 (the Southwestern Airways problem)

	Feasible Sequence of Flights												
Flight	1	2	3	4	5	6	7	8	9	10	11	12	
1. San Francisco to Los Angeles	1			1			1			1			
2. San Francisco to Denver	- 22	1			1			1			1		
3. San Francisco to Seattle			1			1			1			1	
4. Los Angeles to Chicago				2			2		3	2		3	
5. Los Angeles to San Francisco	2					3				5	5		
6. Chicago to Denver				3	3				4				
7. Chicago to Seattle							3	3		3	3	4	
8. Denver to San Francisco		2		4	4				5				
9. Denver to Chicago					2			2			2		
10. Seattle to San Francisco			2				4	4				5	
11. Seattle to Los Angeles			300			2			2	4	4	2	
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9	



### Since the crews are three it must be

$$\sum_{j=1}^{12} x_j = 3$$

				Fea	sible	Seq	uenc	e of	Fligh	its		
Flight	1	2	3	4	5	6	7	8	9	10	11	12
1. San Francisco to Los Angeles	1			1			1			1		
2. San Francisco to Denver	227	1			1			1			1	
3. San Francisco to Seattle			1			1			1			1
4. Los Angeles to Chicago				2			2		3	2		3
5. Los Angeles to San Francisco	2					3				5	5	
6. Chicago to Denver				3	3				4			
7. Chicago to Seattle							3	3		3	3	4
8. Denver to San Francisco		2		4	4				5			
9. Denver to Chicago					2			2			2	
10. Seattle to San Francisco			2				4	4				5
11. Seattle to Los Angeles						2			2	4	4	2
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9



Then for each of the 11 flights (1. San Francisco to Los Angeles all the way to 11. Seattle to Los Angeles) it must be that the sum of the coefficients covering that flight add up to one or more (more crews can fly on a flight – there can be a non working crew that still needs to be paid)

1. 
$$x_1 + x_4 + x_7 + x_{10} \ge 1$$

2. 
$$x_2 + x_5 + x_8 + x_{11} \ge 1$$

. . .

11. 
$$x_6 + x_9 + x_{10} + x_{11} + x_{12} \ge 1$$

■ TABLE 12.4 Data for Example 3 (the Southwestern Airways problem)

	Feasible Sequence of Flights												
Flight	1	2	3	4	5	6	7	8	9	10	11	12	
1. San Francisco to Los Angeles	1			1			1			1			
2. San Francisco to Denver	-50	1			- 1			1			1		
3. San Francisco to Seattle			1			1			1			1	
4. Los Angeles to Chicago				2			2		3	2		3	
5. Los Angeles to San Francisco	2					3				5	5		
6. Chicago to Denver				3	3				4				
7. Chicago to Seattle							3	3		3	3	4	
8. Denver to San Francisco		2		4	4				5				
9. Denver to Chicago					2			2			2		
10. Seattle to San Francisco			2				4	4				5	
11. Seattle to Los Angeles						2			2	4	4	2	
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9	



## So wrapping up the problem is:

Minimize 
$$Z = 2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$$

## Subject to

$$\sum_{j=1}^{12} x_j = 3$$
 and the 11 constraints

$$x_1 + x_4 + x_7 + x_{10} \ge 1$$
  
$$x_2 + x_5 + x_8 + x_{11} \ge 1$$

$$x_6 + x_9 + x_{10} + x_{11} + x_{12} \ge 1$$

Are we done?  $x_i$  binary for j = 1,2,...12

	Feasible Sequence of Flights											
Flight	1	2	3	4	5	6	7	8	9	10	11	12
1. San Francisco to Los Angeles	1			1			1			1		
2. San Francisco to Denver		1			1			1			1	
3. San Francisco to Seattle			1			1			1			1
4. Los Angeles to Chicago				2			2		3	2		3
5. Los Angeles to San Francisco	2					3				5	5	
6. Chicago to Denver				3	3				4			
7. Chicago to Seattle							3	3		3	3	4
8. Denver to San Francisco		2		4	4				5			
9. Denver to Chicago					2			2			2	
10. Seattle to San Francisco			2				4	4				5
11. Seattle to Los Angeles						2			2	4	4	2
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9



#### Minimize

$$Z = 2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$$



 $x_3 = 1$  (assign sequence 3 to a crew)

 $x_4 = 1$  (assign sequence 4 to a crew)

 $x_{11} = 1$  (assign sequence 11 to a crew)

and all other  $x_j = 0$ 



$$x_1 = 1$$
  
 $x_5 = 1$   
 $x_{12} = 1$   
and all other  $x_i = 0$ 

And compute Z for the two options





				Fea	sible	Seq	uenc	e of	Fligh	ts		
Flight	1	2	3	4	5	6	7	8	9	10	11	12
1. San Francisco to Los Angeles	1			1			1			1		
2. San Francisco to Denver	- 557	1			1			1			1	
3. San Francisco to Seattle			1			1			3			1
4. Los Angeles to Chicago				2			2		3	2		3
5. Los Angeles to San Francisco	2					3				5	5	
6. Chicago to Denver				3	3				4			
7. Chicago to Seattle							3	3		3	3	4
8. Denver to San Francisco		2		4	4				5			
9. Denver to Chicago					2			2			2	
10. Seattle to San Francisco			2				4	4				5
11. Seattle to Los Angeles						2			2	4	4	2
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9

#### Minimize

$$Z = 2x_1 + 3x_2 + 4x_3 + 6x_4 + 7x_5 + 5x_6 + 7x_7 + 8x_8 + 9x_9 + 9x_{10} + 8x_{11} + 9x_{12}$$



 $x_3 = 1$  (assign sequence 3 to a crew)

 $x_4 = 1$  (assign sequence 4 to a crew)

 $x_{11} = 1$  (assign sequence 11 to a crew)

and all other  $x_i = 0$ 



and that another optimal solution is

$$x_1 = 1$$
  
 $x_5 = 1$   
 $x_{12} = 1$   
and all other  $x_j = 0$ 

And compute Z for the two options

$$Z = 18$$



				Fea	ible	eq	uenc	e of	Fligh	its		
Flight	1	2	3	4	5	6	7	8	9	10	11	12
1. San Francisco to Los Angeles	1			1			1			1		
2. San Francisco to Denver	***	1			1			1			1	
3. San Francisco to Seattle			1			1			1			1
4. Los Angeles to Chicago				2			2		3	2		3
5. Los Angeles to San Francisco	2					3				5	5	
6. Chicago to Denver				3	3				4			
7. Chicago to Seattle							3	3		3	3	4
8. Denver to San Francisco		2		4	4				5			
9. Denver to Chicago					2			2			2	
10. Seattle to San Francisco			2				4	4				5
11. Seattle to Los Angeles						2			2	4	4	2
Cost, \$1,000's	2	3	4	6	7	5	7	8	9	9	8	9

We just solved a **set covering problem**, (all flights need to be covered)

A related BIP is the **set partitioning problem**, where instead of e.g.

$$x_1 + x_4 + x_7 + x_{10} \ge 1$$

(previous problem ) one would ask:

$$x_1 + x_4 + x_7 + x_{10} = 1$$

This would prevent more than one crew flying on the same flight



Source: https://airportwingspvtltd.wordpress.com/2016/01/04/role-and-responsibilities-of-cabin-crew/



As mentioned, IP are in general more difficult than LP; though there are less solutions, there are many of them; e.g. for a BIP with ten decision variables the number of possible solutions is  $2^{10} = 1,024$ 

Why?

Permutations with repetition of ten elements in groups of 10

It is not forbidden to try a LP approach for a IP problem (**LP relaxation**), though in general there is no guarantee that the solution will be feasible for the IP



It is not forbidden to try a LP approach for a IP problem (LP relaxation), though in general there is no guarantee that the solution will be feasible for the IP

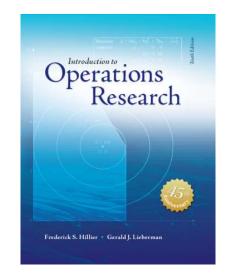
... but when the LP relaxation solution satisfies the integer restriction of the IP problem, this solution must be optimal for the IP problem as well (=the best among all LP solutions is also the best for the subset of the IP solutions)

The LP relaxation value for the optimization function Z is in any case an upper bound for the Z of the integer problem



It is not forbidden to try a LP approach for a IP problem (LP relaxation), though in general there is no guarantee that the solution will be feasible for the IP

"Therefore, it is common for an IP algorithm to begin by applying the simplex method to the LP relaxation to check whether this fortuitous outcome has occurred"





Exercise: (Hillier 12.1-2) A young couple, Eve and Steven, want to divide their main household chores (marketing, cooking, dishwashing, and laundering) between them so that each has two tasks but the total time they spend on household duties is kept to a minimum. Their efficiencies on these tasks differ, where the time each would need to perform the task is given by the following table:



	Time Needed per Week								
	Marketing	Cooking	Dishwashing	Laundry					
Eve Steven	4.5 hours 4.9 hours	7.8 hours 7.2 hours	3.6 hours 4.3 hours	2.9 hours 3.1 hours					

- Write this as a binary integer programming problem
- Guess a solution





### More tricks with binary variables. From Hillier, example pages 489-491

When one of two constraints must hold, for example

 $3x_1 + 5x_2 - 7x_3 \le 12$ 

or

$$4x_1 + 2x_2 + x_3 \le 15$$

But not both we can use an auxiliary binary variable y and impose

$$3x_1 + 5x_2 - 7x_3 \le 12 + My$$
  
 $4x_1 + 2x_2 + x_3 \le 15 + M(1 - y)$   
 $x_i \ge 0$   
 $y \text{ binary}$ 



If y = 0 the first constraint holds, if y = 1 the second





"It is common for an IP algorithm to begin by applying the simplex method to the LP relaxation to check whether this fortuitous outcome has occurred"

This may or may not work see e.g. the simple example

Maximize  $Z = x_2$  subject to

$$-x_1 + x_2 \le \frac{1}{2}$$
$$x_1 + x_2 \le \frac{7}{2}$$



Find graphically the <u>linear</u> solution of this problem

and

$$x_1 \ge 0, x_2 \ge 0$$
  
 $x_1, x_2$  integers



I.e. removing this constraint

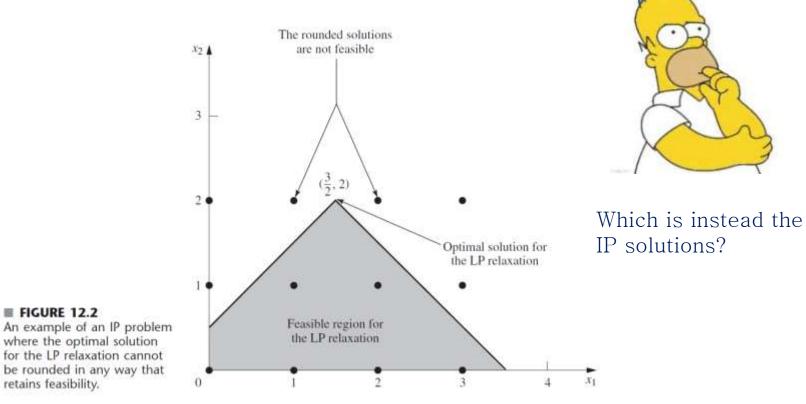




FIGURE 12.2

retains feasibility.

where the optimal solution

### Another case where the relaxation solution can be **not OK**

Maximize 
$$Z = x_1 + 5x_2$$
 subject to

$$x_1 + 10x_2 \le 20$$

$$x_1 \leq 2$$

and

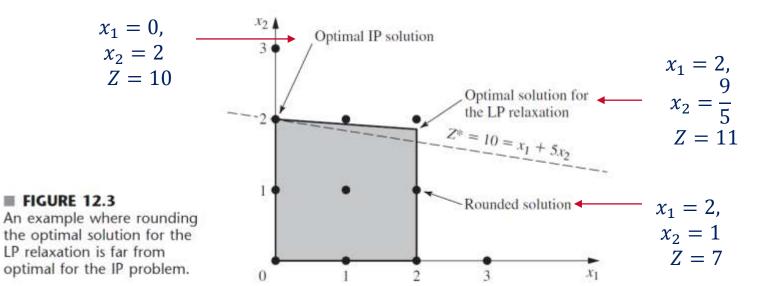


Find graphically the <u>linear</u> solution of this problem ...

$$x_1 \ge 0, x_2 \ge 0$$

 $x_1, x_2$  integers  $\leftarrow$  ··· i.e. removing this constraint





Did we violate the rule that the LP solution is an upper bound for the IP solution?

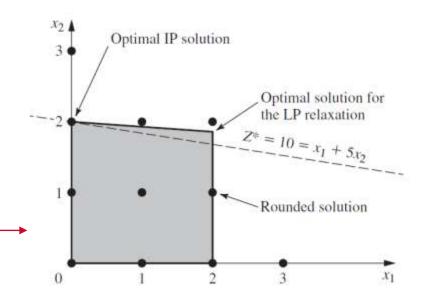
$$x_1 = 2,$$

$$x_2 = \frac{9}{5}$$

$$Z = 11$$

When there are may dimensions checking that the relaxation solution is OK can be tricky;

Here we have only 7 integer points in the feasible region, but the number of points grows exponentially with the number of dimensions

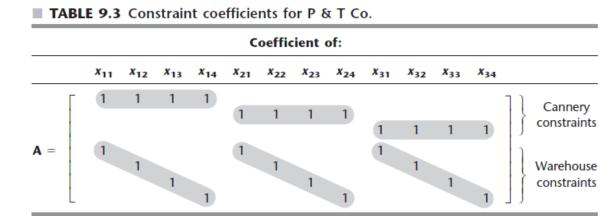


In many dimensions better use heuristic method (such as genetic algorithms, more later) that also work for nonlinear problems.



But there are IP problems whose structure guarantees an integer solution; remember the Transportation Problem (Section 12);

The integer solutions property: For transportation problems where every supply  $s_i$  and demand  $d_i$  have an integer value, all basic feasible (BF) solutions (including an optimal one) also have integer values





But there are IP problems whose structure guarantees an integer solution; remember from the section on Transportation Problem (Section 12);

Other special cases are the assignment problem, the shortest-path problem, and the maximum flow problem



Source: Wikipedia Commons



Charles Chaplin's Modern Times, source http://internationalcinemareview.blogspot.com/2013/04/charleschaplin-modern-times.html



Source: https://www.yosemite.com/things-to-do/leisure-activities/valley-floor-tour/



Ramon Casas and Pere Romeu on a Tandem, Barcelona. Source: Wikipedia Commons



# Level of difficulty of LP versus IP

	Difficulty of LP problem	Difficulty of IP problem
		Number of integer variables
Source	Number of constraints	Binary or general integer?
		Special form?



Source: https://www.dreamstime.com/illustrati on/accountant.html



# Back to out prototype example: building or not building?

■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	Х1	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	X4	\$4 million	\$2 million

Capital available: \$10 million

The choice is if building a new factory in either Los Angeles or San Francisco, or perhaps even in both cities. It also is considering building **at most one** new warehouse, but the choice of location is restricted to a city where a new factory is being built.



■ TABLE 12.1 Data for the California Manufacturing Co. example

Decision Number	Yes-or-No Question	Decision Variable	Net Present Value	Capital Required
1	Build factory in Los Angeles?	<i>x</i> <sub>1</sub>	\$9 million	\$6 million
2	Build factory in San Francisco?	X2	\$5 million	\$3 million
3	Build warehouse in Los Angeles?	X3	\$6 million	\$5 million
4	Build warehouse in San Francisco?	$x_4$	\$4 million	\$2 million

Maximize 
$$Z = 9x_1 + 5x_2 + 6x_3 + 4x_4$$
  
Subject to:

$$6x_1 + 3x_2 + 5x_3 + 2x_4 \le 10$$

$$-x_1 + x_3 \le 0$$

$$-x_2 + x_4 \le 0$$

$$x_3 + x_4 \le 1$$

and

$$x_i$$
 binary for  $j = 1,2,3,4$ 

If we apply LP relaxation replacing  $x_j$  binary for j = 1,2,3,4 with

$$x_j \ge 0 \text{ for } j = 1,2,3,4$$

We obtain 
$$x_1, x_2, x_3, x_4 = \left(\frac{5}{6}, 1, 0, 1\right)$$
 with  $Z = 16.5$ 

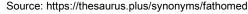
We round this to 16 and keep it as an upper bound for the IP problem



## One method to solve IP problems: the branch-and-bound technique

- Branching (split the problem in two branches)
- Bounding (seek for a local optima for Z)
- Fathoming (Resolving the branching at fathomed the node)







• Branching (split the problem in two branches)



Maximize 
$$Z = 9x_1 + 5x_2 + 6x_3 + 4x_4$$
  
Subject to:  
 $6x_1 + 3x_2 + 5x_3 + 2x_4 \le 10$   
 $-x_1 + x_3 \le 0$   
 $-x_2 + x_4 \le 0$   
 $x_3 + x_4 \le 1$   
and
$$x_1 = 0$$

$$x_1 = 0$$

$$x_1 = 1$$
 $x_2 + x_3 = 0$ 

Maximize 
$$5x_2 + 6x_3 + 4x_4$$
  
Subject to:  
 $3x_2 + 5x_3 + 2x_4 \le 10$   
 $x_3 \le 0$   
 $-x_2 + x_4 \le 0$   
 $x_3 + x_4 \le 1$   
and

$$x_i \ge 0 \text{ for } j = 2,3,4$$

Maximize 
$$Z = 9 + 5x_2 + 6x_3 + 4x_4$$
  
Subject to:  
 $6 + 3x_2 + 5x_3 + 2x_4 \le 10$   
 $-1 + x_3 \le 0$   
 $-x_2 + x_4 \le 0$   
 $x_3 + x_4 \le 1$   
and

$$x_j \ge 0 \text{ for } j = 2,3,4$$



Branching (split the problem in two branches)



We are splitting following the order of the variables, i.e. here starting by  $x_1$ . Better strategies are available

Branching (split the problem in two branches)

Maximize  $5x_2 + 6x_3 + 4x_4$ Subject to:  $3x_2 + 5x_3 + 2x_4 \le 10$   $x_3 \le 0$   $-x_2 + x_4 \le 0$   $x_3 + x_4 \le 1$ and  $x_j \ge 0$  for j = 2,3,4Maximize  $Z = 9 + 5x_2 + 6x_3 + 4x_4$ Subject to:

The two subproblems are treated as linear instead of integer

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Maximize  $Z = 9x_1 + 5x_2 + 6x_3 + 4x_4$ 

 $6x_1 + 3x_2 + 5x_3 + 2x_4 \le 10$ 

 $x_i$  binary for i = 1.2.3.4

Subject to:

 $-x_1 + x_2 \le 0$ 

 $-x_2 + x_4 \le 0$  $x_2 + x_4 \le 1$ 

and

3.7

 $x_i \ge 0$  for j = 2.3.4

 $-1 + x_2 \le 0$   $-x_2 + x_4 \le 0$  $x_3 + x_4 \le 1$ 

and

 $6 + 3x_2 + 5x_3 + 2x_4 \le 10$ 

140

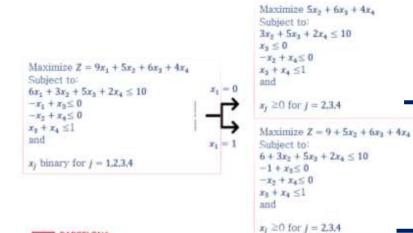
#### Bounding (seek for local optima for Z)

37



Branching (split the problem in two branches)





Linear programming applied to these solutions yields

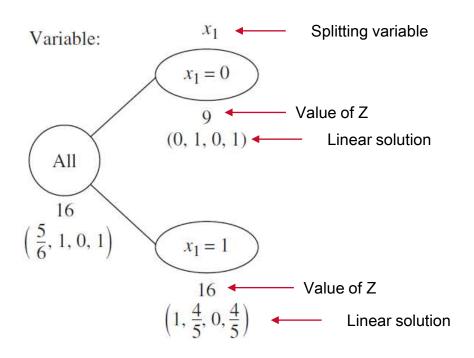
$$x_1, x_2, x_3, x_4 = (0,1,0,1)$$
 with  $Z = 9$ 

$$x_1, x_2, x_3, x_4 = \left(1, \frac{4}{5}, 0, \frac{4}{5}\right)$$
 with  $Z = 16.5$ 



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#### This is where we are at the end of the first bounding step:

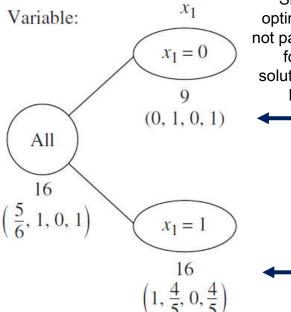




• Fathoming (Resolving the branching at fathomed the node)







Since it is optimal it does not pay to search for other solutions in this branch

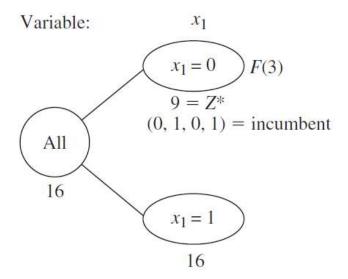
This solution is made of integers! It is hence optimal for the subproblem with  $x_1 = 0$ . We call this now the incumbent optimum  $Z^* = 9$  and say that the branch  $x_1 = 0$  is fathomed; in the following we can get rid of all branches whose  $Z \le Z^* = 9$ 

This cannot be fathomed



• Fathoming (Resolving the branching at fathomed the node)





In fact, there are 3 ways of fathoming:

**Test 1:** Its bound by being  $\leq Z^*$ 

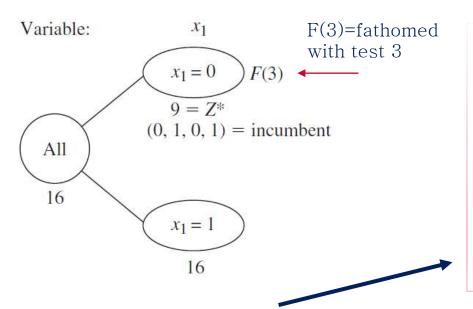
**Test 2:** Its LP relaxation has no feasible solutions

**Test 3:** The optimal solution for its LP relaxation is integer.



• Fathoming (Resolving the branching at fathomed the node)





In fact, there are 3 ways of fathoming:

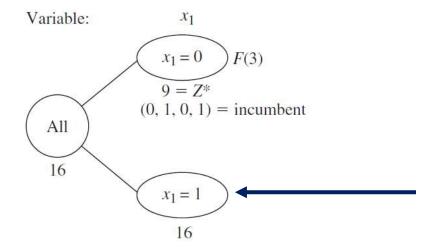
Test 1: Its bound  $\leq Z^*$ 

**Test 2:** Its LP relaxation has no feasible solutions

**Test 3:** The optimal solution for its LP relaxation is integer

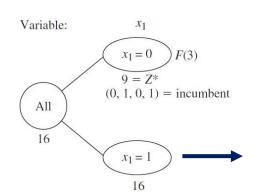
If this solution is better than the incumbent, it becomes the new incumbent  $Z^*$ , and test 1 is reapplied to all previous unfathomed subproblems using this new larger  $Z^*$ 





We now branch the  $x_1 = 1$  problem by branching  $x_2$  between 0 and 1

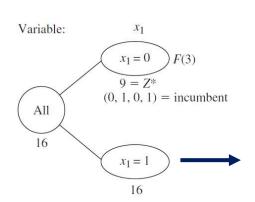




$$x_2 = 0, x_1 = 1$$
  
Maximize  $Z = 9 + 6x_3 + 4x_4$   
Subject to:  
 $5x_3 + 2x_4 \le 4$   
 $x_3 \le 1$   
 $x_4 \le 0$   
 $x_3 + x_4 \le 1$   
 $x_j \ge 0$  for  $j = 3,4$   
 $x_2 = 1, x_1 = 1$   
Maximize  $Z = 9 + 5 + 6x_3 + 4x_4$ 

Subject to:  

$$5x_3 + 2x_4 \le 1$$
  
 $x_3 \le 1$   
 $x_4 \le 1$   
 $x_3 + x_4 \le 1$   
 $x_j \ge 0$  for  $j = 3,4$ 



$$x_2 = 0, x_1 = 1$$
  
Maximize  $Z = 9 + 6x_3 + 4x_4$   
Subject to  
Subject to:  
 $5x_3 + 2x_4 \le 4$   
 $x_3 \le 1$ 

$$x_4 \le 0$$

$$x_3 + x_4 \le 1$$

$$x_j \ge 0 \text{ for } j = 3,4$$

 $x_3 + x_4 \le 1$ 

 $x_i \ge 0 \text{ for } j = 3,4$ 

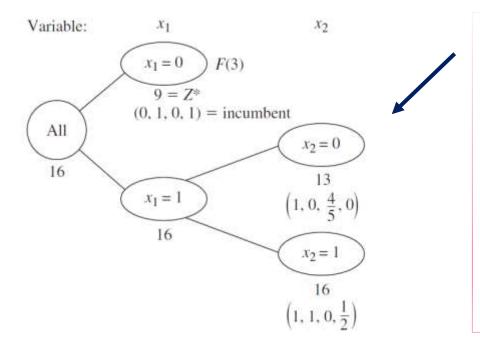
$$x_2 = 1, x_1 = 1$$
  
Maximize  $Z = 9 + 5 + 6x_3 + 4x_4$   
Subject to:  
 $5x_3 + 2x_4 \le 1$   
 $x_3 \le 1$   
 $x_4 \le 1$ 

Linear programming applied to these solutions yields

$$x_1, x_2, x_3, x_4 = \left(1, 0, \frac{4}{5}, 0\right)$$
 with  $Z = 13.8$ 

$$x_1, x_2, x_3, x_4 = \left(1, 1, 0, \frac{1}{2}\right)$$
 with  $Z = 16$ 





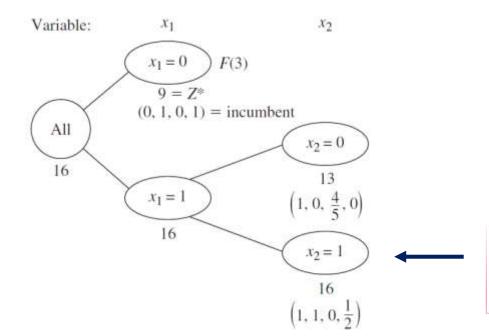
This is where we are now; no problem has been bound or fathomed at this step

Test 1: Its bound  $\leq Z^*$  NO

**Test 2:** Its LP relaxation has no feasible solutions NO

**Test 3:** The optimal solution for its LP relaxation is integer NO

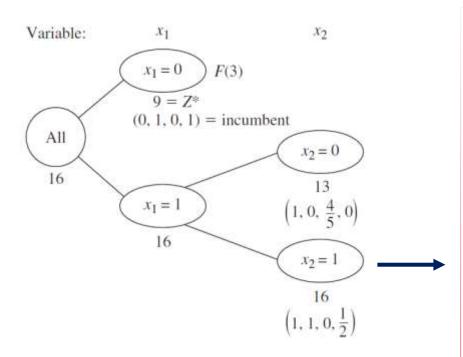




Since the problem  $x_2 = 1$  has the larger Z we branch this solution splitting on  $x_3$ 



• Continuing the example; note how both Z and the constraints change to adopt to the new values

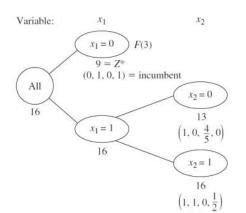


$$x_3 = 0$$
,  $x_1 = 1$ ,  $x_2 = 1$   
Maximize  $Z = 14 + 4x_4$   
Subject to:  
 $2x_4 \le 1$  This was  $5x_3 + 2x_4 \le 1$   
 $x_4 \le 1$   
 $x_4 \le 1$  This was  $x_3 + x_4 \le 1$   
 $x_j \ge 0$  for  $j = 4$ 

Maximize 
$$Z = 20 + 4x_4$$
  
Subject to:  
 $2x_4 \le -4$  This was  $5x_3 + 2x_4 \le 1$   
 $x_4 \le 1$   
 $x_4 \le 0$  This was  $x_3 + x_4 \le 1$   
 $x_j \ge 0$  for  $j = 4$ 

 $x_3 = 1, x_1 = 1, x_2 = 1$ 





$$x_3 = 0$$
,  $x_1 = 1$ ,  $x_2 = 1$   
Maximize  $Z = 14 + 4x_4$   
Subject to:  
 $2x_4 \le 1$ 

$$x_4 \le 1$$

$$x_4 \le 1$$

$$x_4 \le 1$$

$$x_j \ge 0 \text{ for } j = 4$$

$$x_3 = 1, x_1 = 1, x_2 = 1$$
  
Maximize  $Z = 20 + 4x_4$   
Subject to:  
 $2x_4 \le -4$   
 $x_4 \le 1$ 

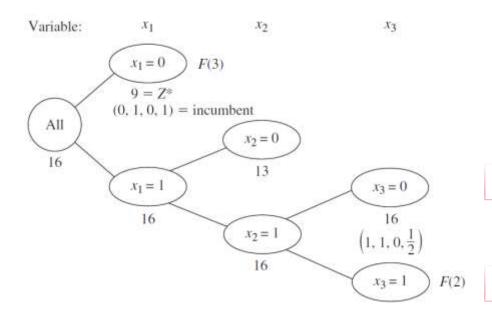
$$x_4 \le 0$$
  
$$x_j \ge 0 \text{ for } j = 4$$

Linear programming applied to these solutions yields no feasible integer solution

$$x_1, x_2, x_3, x_4 = \left(1, 1, 0, \frac{1}{2}\right)$$
 with  $Z = 16$ 

$$x_1, x_2, x_3, x_4 =$$
 no feasible solution



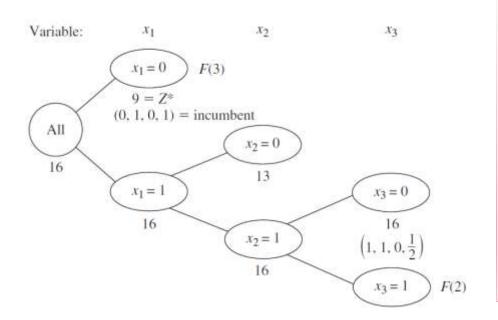


This is where we are now, with one solution fathomed and one open

No test failed

Test 2 failed



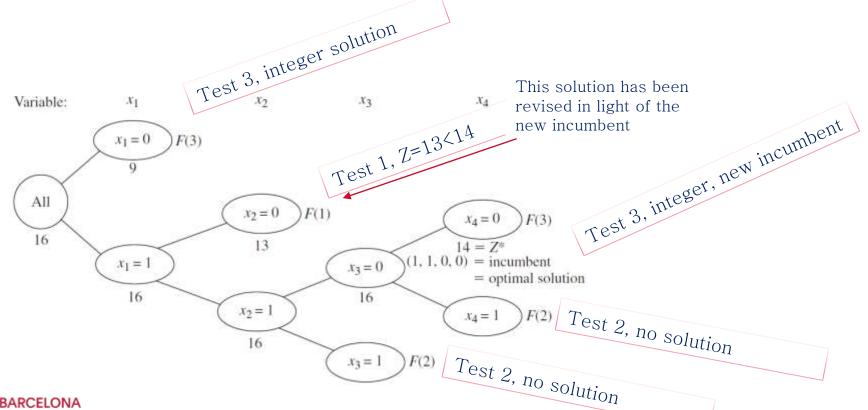


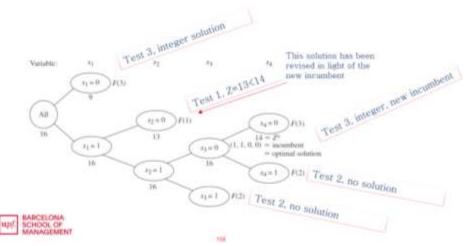
We now branch the problem with  $x_3 = 0$ , but since only variable  $x_4$  is left fixing it generates directly a solution!

For 
$$x_4 = 0$$
  
 $x_1, x_2, x_3, x_4 = (1,1,0,0)$  with  $Z = 14$ 

For 
$$x_4 = 1$$
  
 $x_1, x_2, x_3, x_4 = (1,1,0,1)$  unfeasible







The solution is laborious, Needs book-keeping of how objective and constraints change in the various branches, and repeated recourse to LP, simplex calculations





#### Source (both images): Wikipedia Commons

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#### Some take home points

Integer programming and linear programming: LP=convex polyhedron touched by the hyperplane of the objective function; the IP solutions instead are isolated point inside the polyhedron

Find these points may not be easy but the LP solution is an upper bound for the **Z** of IP

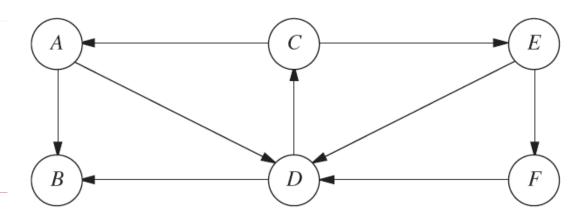
Panettone with raisins inside



Source: https://leitesculinaria.com/478/recipescranberry-pistachio-panettone.html

#### Homework

1) Consider the following directed network (Hillier 10.2-1)



- (a) Find a directed path from node A to node F, and then identify three other undirected paths from node A to node F.
- (b) Find three directed cycles. Then identify an undirected cycle that includes every node.
- (c) Identify a set of arcs that forms a spanning tree.
- (d) Use the process illustrated in Fig. 10.3 to grow a tree one arc at a time until a spanning tree has been formed. Then repeat this process to obtain another spanning tree. [Do not duplicate the spanning tree identified in part (c).]

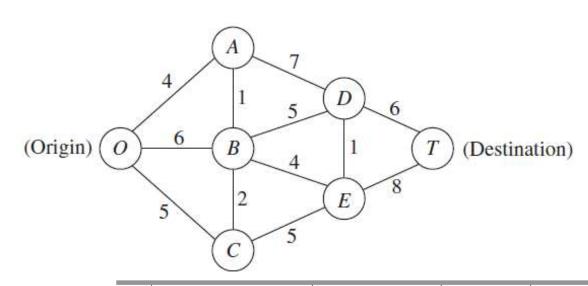


Homework 2) You need to take a trip by car to another town that you have never visited before. Therefore, you are studying a map to determine the shortest route to your destination. Depending on which route you choose, there are five other towns (call them A, B, C, D, E) that you might pass through on the way. The map shows the mileage along each road that directly connects two towns without any intervening towns. These numbers are summarized in the following table, where a dash indicates that there is no road directly connecting these two towns without going through any other towns. Formulate this problem as a shortest-path problem by drawing a network where nodes represent towns, links represent roads, and numbers indicate the length of each link in miles.

	Miles between Adjacent Towns								
Town	Α	В	c	D	E	Destination			
Origin	40	60	50	_	_	_			
Ã		10	_	70	_	_			
В			20	55	40	_			
C				_	50	_			
D					10	60			
Ε						80			



Homework 3) Find shortest path from 0 to T, first visually then using then using the table method and backward recursion studied in Lesson 4 (Hillier 10.3-4); first row of the table below.





n	Solved Nodes Directly Connected to Unsolved Nodes		Total Distance Involved	nth Nearest Node	Minimum Distance	Last Connection
1	0	А	4	Α	4	OA

#### Homework

4) Go back to eCampus Lesson three slides 55 and 56 about type one and type two error – or read about them online. Make an example of a test setting and describe for that test what would be type 1 and type two errors and the respective implications.



# Thank you

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https://www.youtube.com/channel/UCz26ZK04xchekUy4Gev

A3DA

