

# Open Science for responsible quantification

Andrea Saltelli, Centre for the Study of the Sciences and the Humanities, SVT – University of Bergen (UIB) and Open Evidence Research, Universitat Oberta de Catalunya (UOC), Barcelona.

### Seminar in Udine, January 30, 31 2020



### Where to find this talk: www.andreasaltelli.eu

### Andrea **Saltelli**

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#### Tweets by @AndreaSaltelli



andrea saltelli @AndreaSaltelli

Replying to @AndreaSaltelli @merionwest ... and these are 6 m worth watching from Slavoj Žižek youtube.com/watch?v=TVwKjG...

#### YouTube @YouTube



Jul 26, 2019

View on Twitter



Embed

Saltelli

Open Science  $\rightarrow$  responsible quantification

- Open science is complex and conflicted
- Existing tensions and historical perspective
- The take of Mirowski

If open science is the solution which was the problem?

- The non accessibility of research funded with taxpayer money?
- A disaffection / loss of trust of citizens for science / expertise?
- Predatory publishing?
- Science's own reproducibility crisis?

Ethical issues

Evidence based policy and its problems

- What is the role of quantification ?
- Ethics of quantification
- NUSAP
- Sensitivity auditing
- Science and lobbying
- Post truth
- Orwell or Huxley? Techno-split

# Open science as a contested and conflicted field

# A plurality of schools of thought

Open science: different understandings … multitude of battlefields, ranging from the democratic right to access publicly funded knowledge (e.g. Open Access to publications) …

to the demand for a better bridging of the divide between research and society (e.g. citizen science)

B. Fecher and S. Friesike, "Open Science: One Term, Five Schools of Thought," in Opening Science, S. Bartling and S. Friesike, Eds. Springer

... to the development of freely available tools for collaboration (e.g. social media platforms for scientists)... and more.



B. Fecher and S. Friesike, "Open Science: One Term, Five Schools of Thought," in Opening Science, S. Bartling and S. Friesike, Eds. Springer



For Paul David open science was always a fragile social contrivance, a "puzzling phenomenon"…

... resulting from the movement away from secret knowledge and princely patronage toward state patronage, academies, and other modern institutions of science, taking place in the period between renaissance and the industrial revolution

# What was before open science?

"Regarding the everyday duties, I shun only that type of prostitution consisting of having to expose my labor to the arbitrary prices set by every customer. Instead, I will never look down on service a prince or a great lord or those who may depend on him, but, to the contrary, I will always desire such a position." (Galileo Galilei)



Open science exists already, funded by public and private actors, based on a distinctive ethos

### It coexists with commercially oriented research

The ethos of open science, the republic of science, CUDOS



### Robert K. Merton



### Michal Polanyi

M. Polanyi, J. Ziman, and S. Fuller, "The republic of science: its political and economic theory," Minerva, vol. 38, pp. 1–32.

**Communalism** – the common ownership of scientific discoveries, according to which scientists give up intellectual property rights in exchange for recognition and esteem (Merton actually used the term Communism, but had this notion of communalism in mind, not Marxism);

**Universalism** – according to which claims to truth are evaluated in terms of universal or impersonal criteria, and not on the basis of race, class, gender, religion, or nationality;

**Disinterestedness** – according to which scientists are rewarded for acting in ways that outwardly appear to be selfless;

**Organized Skepticism** – all ideas must be tested and are subject to rigorous, structured community scrutiny.

New movement of open science: a tensions between:

Defending the existing fabric open science from the regime of legal protections for intellectual property rights

Creating an "Intellectual Capitalism": "knowledge assets" to be protected from the potentially disruptive effects digital information technologies

### Tension between:

Defending the existing ethos of the republic of science, Merton's CUDOS, "public knowledge"

Proprietary science, secrecy, visions of a knowledge economy

Paul David:

An acceleration toward 'Intellectual Capitalism' risks to move science back to the age of princely patronage …

... from CUDOS back to the pre-renaissance ethos of secrecy in the pursuit of Nature's Secrets

What Philip Mirowski has to say about the dangers of open science



# S|S|S

Article

### The future(s) of open science

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/0306312718772086 journals.sagepub.com/home/sss





John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA

"the agenda [of open science] is effectively to re-engineer science along the lines of platform capitalism, under the misleading banner of opening up science to the masses"

Article

#### The future(s) of open science

S|S|S

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/0306312718772086 journals.sagepub.com/home/sss



Philip Mirowski D John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA



# It is good!



### It is bad!



"the open science movement is an artifact of the current neoliberal regime of science, [to] reconfigures both the institutions and the nature of knowledge to better conform to market imperatives"



Article

### The future(s) of open science

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Philip Mirowski D John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA Open science is not there to solve

- Distrust of science in the general population
- Science's democracy deficit
- Slowdown in scientific productivity
- Reproducibility crisis

Article

### The future(s) of open science

SSS

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/0306312718772086 journals.sagepub.com/home/sss



Philip Mirowski

It was the neoliberal project all along which produced science's ailments



Article

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The future(s) of open science

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Philip Mirowskile John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA (1) it was neoliberal think tanks that first stoked the fires of science distrust amongst the populace that have led to the current predicament



PHILIP MIROWSKI Science Mart PRIVATIZING-AMERICAN SCIENCE

Article

S|S|S

The future(s) of open science

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journals?emissions.nav DOI: 10.1177/0306312718772086 journals.sagepub.com/home/ass

Philip Mirowski

(2) It was neoliberals who provided the justification for the strengthening of intellectual property





The future(s) of open science

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**SSS** 

Philip Mirowski D John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA (3) It was neoliberals who [permitted research's public cost and private profits ]



**SSS** 

The future(s) of open science

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Social Studies of Science 2018, Vol. 48(2) 171-203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/0306312718772086 iournals.sagepub.com/home/sss

Philip Mirowski John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA (\$)SAGE

(4) It was neoliberal administrators who began to fragment the university into 'cash cows' and loss leader disciplines

PHILIP MIROWSKI Science Mart PRIVATIZING AMERICAN SCIENCE

Article

The future(s) of open science

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Philip Mirowski John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA

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2018, Vol. 48(2) 171-203 © The Author(s) 2018 Reprints and permissions DOI: 10.1177/0306312718772086 journals.sagepub.com/home/sss **SAGE**  (5) It was neoliberal corporate officers who sought to wrest clinical trials away from academic health centers and towards CRO contract research organizations to better control the disclosure or nondisclosure of the data generated



#### Article

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Social Studies of Science

The future(s) of open science

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Philip Mirowski

# Could this become worse? What is hence the danger for Mirowski?

# Platform capitalism and the uberization of science

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The future(s) of open science

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Philip Mirowski

John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA

# Platforms competing to become the 'Facebook for Science'

#### The future(s) of open science

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**SSS** 

Philip Mirowski



The future is with us already we as scientist already live in "a quasi-market that constantly monitors [our] 'net worth' through a range of metrics, scores and indicators:

- h-index, impact factors, peer
- contacts, network affiliations, and the like

Article

The future(s) of open science

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Autor(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/030612718772086 journals.sagepub.com/home/sss

Philip Mirowski D John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA

We already struggle with "authorpaid Article Publishing Charges (APCs) that range from \$500 to \$5,000 USD [Elsevier OA]";

Article

The future(s) of open science

Social Studies of Science 2018, Vol. 48(2) 171–203 © The Author(s) 2018 Reprints and permissions: sagepub.co.uk/journalsPermissions.nav DOI: 10.1177/030612718772086 journals.sagepub.com/home/sss

SISIS

Philip Mirowski D John J. Reilly Center, University of Notre Dame, Notre Dame, IN, USA

Corporate publishers have easily assimilated open access into their profit model. If open science is a solution which was the problem?

Predatory publishers (the Achilles heel of the APC model)

Predatory open access publishers https://beallslist.weebly.com/

Beall was threatened by Omics International with a \$1billion lawsuit



Jeffrey Beall, librarian, University of Colorado, Denver C. Shen and B.-C. Björk, "'Predatory' open access: a longitudinal study of article volumes and market characteristics," BMC Med., vol. 13, no. 1, p. 230, Dec. 2015.





Opinion Peer review and scientific publishing

Thu 13 Sep 2018

Scientific publishing is a rip-off. We fund the research - it should be free *George Monbiot* 





Those who take on the global industry that traps research behind paywalls are heroes, not thieves



I. Graber-Stiehl, "Science's pirate queen," *Verge*, Feb-2018.

Kazakhstani scientist Alexandra Elbakyan





Stephen Buranyi, The Guardian, 27 Jun 2017.


A 2005 Deutsche Bank report referred to it as a "bizarre" "triple-pay" system, in which "the state funds most research, pays the salaries of most of those checking the quality of research, and then buys most of the published product"

Stephen Buranyi, The Guardian, 27 Jun 2017.

Use and abuse of metrics: from self-citation to citation cartels to citation stacking

#### CITATION STACKING

In 2011, four Brazilian journals published seven review papers with hundreds of references to previous research (2009–10) in each others' journals. This raised their 2011 impact factors.



\*Rev. Assoc. Med. B., Revista da Associação Médica Brasileira; J. Bras. Pneum., Jornal Brasileiro de Pneumologia; Acta Ortop. Bras., Acta Ortopédica Brasileira.

Richard Van Noorden, 2017, Brazilian citation scheme outed. Thomson Reuters suspends journals from its rankings for 'citation stacking'. Nature, 27 August 2013

## Calls for change in the culture of metrics use

- San Francisco Declaration on Research Assessment (DORA)
- The Leiden Manifesto
- The Metric Tide
- Plan S and cOAlition S for open science
- • •

# The Metric Tide



Report of the Independent Review of the Role of Metrics in Research Assessment and Management

**JAMES WILSDON** 

July 2015

http://www.hefce.ac.uk/media/HEFCE,2014/Content/Pubs/Independentresearch/2015/The,Metric,Tide/ 2015\_metric\_tide.pdf Note: this is part of Research Excellence Framework (REF) San Francisco declaration, (2012), signed by 15006 individuals, and 1565 organizations (26/11/2019)

"Do not use journal-based metrics, such as Journal Impact Factor, as a surrogate measure of the quality of individual research articles to assess an individual scientist's contributions, or in hiring, promotion, or funding decisions"

Declaration: <u>http://ascb.org/dora/</u>; Lancet, Editorial, 2015, Rewarding true inquiry and diligence in research, 385, p. 2121; Wilsdon, J., 2015, We need a measured approach to metrics, Nature, 523, 129; See also http://ethics-and-integrity.net/

How to Make More Published Research True (Ioannides 2014)

John P. A. Ioannides



"Modifications [] in the reward system for science, affecting the exchange rates for currencies (e.g., publications and grants) and purchased academic goods (e.g., promotion and other academic or administrative power) and introducing currencies that are better aligned with translatable and reproducible research"

Ioannidis, J. P. (2014). How to Make More Published Research True. PLoS medicine, 11(10), e1001747.

#### ROYAL SOCIETY OPEN SCIENCE

#### rsos.royalsocietypublishing.org



**Cite this article:** Morey RD *et al.* 2016 The Peer Reviewers' Openness Initiative: incentivizing open research practices through peer review. *R. Soc. open sci.* **3**: 150547. http://dx.doi.org/10.1098/rsos.150547

Received: 10 October 2015 Accepted: 1 December 2015

## The Peer Reviewers' Openness Initiative: incentivizing open research practices through peer review

Richard D. Morey<sup>1</sup>, Christopher D. Chambers<sup>1</sup>, Peter J. Etchells<sup>2</sup>, Christine R. Harris<sup>3</sup>, Rink Hoekstra<sup>4</sup>, Daniël Lakens<sup>5</sup>, Stephan Lewandowsky<sup>6,7</sup>, Candice Coker Morey<sup>8</sup>, Daniel P. Newman<sup>9</sup>, Felix D. Schönbrodt<sup>10</sup>, Wolf Vanpaemel<sup>11</sup>, Eric-Jan Wagenmakers<sup>12</sup> and Rolf A. Zwaan<sup>13</sup> How peer reviewers might hold the key to making science more transparent

A new initiative published thin week outlines how scientists can make a change to open acience practices at an individual level



The Peer Reviewers' Openness (PRO) Initiative is pledge: scientists who sign up to the initiative agree that

"will not offer to comprehensively review, or recommend the publication of, any scientific research papers for which the data, materials and analysis code are not publicly available" How peer reviewers might hold the key to making science more transparent

A new initiative published thin week outlines how scientists can make a change to open science practices at an individual level







PERSPECTIVE published: 10 December 2019 doi: 10.3389/fdata.2019.00043



## ALFORBEITERSCIENCE Open Science, Open Data, and Open **Scholarship: European Policies to** Make Science Fit for the Twenty-First Century

Jean-Claude Burgelman\*, Corina Pascu\*, Katarzyna Szkuta, Rene Von Schomberg, Athanasios Karalopoulos, Konstantinos Repanas and Michel Schouppe



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#### Conflict between Open Access and Open Science: APCs are a key part of the problem, preprints are a key part of the solution

January 21st, 2020, David Mellor, Brian Nosek, Nicole Pfeiffer

Posted in Scholarly Publishing



PROFESSIONAL JOBS EVENTS RANKINGS STUDENT AB

## Ƴ f in ⊠

#### Journal transparency index will be 'alternative' to impact scores

Center for Open Science project will pass judgment on journals' commitment to research transparency

January 29, 2020

By Jack Grove

Twitter: @jgro the

## How about lotteries?





## **David Adam Science funders gamble on grant lotteries**

A growing number of research agencies are assigning money randomly.



### What can one learn from the Health Research Council of New Zealand?



Research Policy Volume 49, Issue 1, February 2020, 103831



How to avoid borrowed plumes in academia Margit Osterloh ≈ , Bruno S. Frey

The impact factor is a misleading measure of the importance of an individual article.

The average paper is cited much less than the journal's impact factor

> Source: E. Callaway,2014 Publishing elite turns against impact factor, Nature, 535, 210-211.



### Impact factors' resilience due to a combination of:

- Incumbents' support (by those up the ladder)
- Goodhart Law (misplaced goal, gaming the measure)
- Existing institutional bureaucracies



Research Policy Volume 49, Issue 1, February 2020, 103831



How to avoid borrowed plumes in academia

Margit Osterloh <sup>∧</sup> ⊠, Bruno S. Frey ⊠

A proposal based on the insight that uncertainty about future success is intrinsic to scholarly work



Research Policy Volume 49, Issue 1, February 2020, 103831



How to avoid borrowed plumes in academia Margit Osterloh ♀ ⊠, Bruno S. Frey ⊠ Papers/project unanimously approved – published/accepted as such

# Papers/project unanimously disliked – rejected

#### All the rest: lottery



Research Policy Volume 49, Issue 1, February 2020, 103831



How to avoid borrowed plumes in academia Margit Osterloh & 🖾, Bruno S. Frey 🖾

- Reduce conservative bias
- Encourage non orthodox submissions
- Reduce losers' disappointment
- Temper winners' hubris

#### Isn't the publishing / winning process already a lottery?



Adam Ruben, 2017, Another tenure-track scientist bites the dust, Science, https://www.sciencemag.org/careers/20 17/07/another-tenure-track-scientistbites-dust





## Let's zoom out now and …



) Es

WRONG.

#### Opens sciences in the context of…

The crisis of scienc **SCENC** 

#### *…*of expertise



Michael Gove seen by FT

#### ··· of our relation with technology



Ulrich Beck

What role does quantification play in all that



# Crisis in science? Surely you must be joking



Futures Volume 91, August 2017, Pages 5-11



#### What is science's crisis really about?

#### Andrea Saltelli <sup>a, b</sup> <sup>A</sup> <sup>⊠</sup>, Silvio Funtowicz <sup>a</sup>



Futures Volume 104, December 2018, Pages 85-90



# Why science's crisis should not become a political battling ground

Andrea, Saltelli 🖾

Failed replications, entire subfields going bad, fraudulent peer reviews, predatory publishers, perverse metrics, statistics on trial …



Brow





The Economic Journal, 127 (October), F236–F265. Doi: 10.1111/ecoj.12461 © 2017 Royal Economic Society. Published by John Wiley & Sons, 9600 Carsington Road, Oxford OX4 2DQ, UK and 350 Main Street, Malden, MA 02148, USA.

G OPEN ACCESS

ESSAY

June 21, 2017

#### Why Most Clinical Research Is Not Useful

John P. A. Ioannidis 🖾

Published: June 21, 2016 • https://doi.org/10.1371/journal.pmed.1002049

THE POWER OF BIAS IN ECONOMICS RESEARCH\*

John P. A. Ioannidis, T. D. Stanley and Hristos Doucouliagos

October 27, 2017

... misleading science advice, institutions on denial, a new breed of science wars

Check for updates

# Opinion: Is science really facing a reproducibility crisis, and do we need it to?

Daniele Fanelli

PNAS March 12, 2018. 201708272; published ahead of print March 12, 2018. https://doi.org/10.1073 /pnas.1708272114



"The new "science is in crisis" narrative is not only empirically unsupported, but also quite obviously counterproductive" The crisis is methodological, epistemological, ethical and metaphysical



COMMENT · 20 MARCH 2019

### Scientists rise up against statistical significance

Valentin Amrhein, Sander Greenland, Blake McShane and more than 800 signatories call for an end to hyped claims and the dismissal of possibly crucial effects.

Valentin Amrhein 🖾, Sander Greenland & Blake McShane



Statistical wars? See the discussion on the blogs of Deborah Mayo https://errorstatistics.com/

and

Andrew Gelman <u>https://statmodeling.stat.colum</u> <u>bia.edu/</u>





Ethical issues? Tainted donations



Jeffrey Epstein & paedophilia



#### Koch brothers & climate

NATIONAL BESTSELLER JANE MAYER

Sackler family & opioids

#### How Rich Donors Like Epstein (and Others) **Undermine Science**

ADAM ROGERS

SCIENCE

09.15.2019 07:00 AM WIRED

# Powerful drivers: the crisis will be worse before it can be better

Downloaded from http://rsos.royalsocietypublishing.org/ on September 23, 2016

#### ROYAL SOCIETY OPEN SCIENCE

rsos.royalsocietypublishing.org



**Cite this article:** Smaldino PE, McElreath R. 2016 The natural selection of bad science. *R. Soc. open sci.* **3**: 160384. http://dx.doi.org/10.1098/rsos.160384

Received: 1 June 2016 Accepted: 17 August 2016

# The natural selection of bad science

#### Paul E. Smaldino<sup>1</sup> and Richard McElreath<sup>2</sup>

<sup>1</sup>Cognitive and Information Sciences, University of California, Merced, CA 95343, USA <sup>2</sup>Department of Human Behavior, Ecology, and Culture, Max Planck Institute for Evolutionary Anthropology, Leipzig, Germany

Desci (2000) PES, 0000-0002-7133-5620; RME, 0000-0002-0387-5377

Poor research design and data analysis encourage false-positive findings. Such poor methods persist despite perennial calls for improvement, suggesting that they result from something more than just misunderstanding. The persistence of poor methods results partly from incentives that favour them, leading to the natural selection of bad science. This dynamic requires no conscious strategizing—no deliberate cheating nor loafing by scientists, only that publication is a principal factor for

### The crisis was predicted



de Solla Price, D.J., **1963**, Little science big science, Columbia University Press; Ravetz, J., **1971**, Scientific Knowledge and its Social Problems, Oxford University Press. Evidence-based policy, expertise, use of quantification

#### "People in this country have had enough of experts" (M. Gove)



P. Stephens, Financial Times, June 23 2016, <u>https://www.ft.com/content/bfb5f3d4-379d-11e6-a780-b48ed7b6126f</u>

#### Sociotechnical Imaginaries

SHEILA JASANOFF & SANG-HYUN KIM

Sociotechnical Imaginaries and the Fabrication of Power



#### Sheila Jasanoff

DREAMSCAPES of MODERNITY Sociotechnical Imaginaries and the Fabrication of Power
How visions of scientific and technological progress carry with them implicit ideas about public purposes, collective futures, and the common good





#### Sheila Jasanoff

"Often, immersion in the facts makes value disagreements feel much less relevant" (Cass Sunstein, winner of the 2018 Holberg Prize)





One of the winner of **Nobel prize** for economics 2018 is **Willem Nordhaus**, for his work on the economics of climate change.

## Cost benefit analysis to the year 2100



### Critical voices



#### Ulrich Beck (1944 –2015)

# Ulrich Beck Risk Society

Towards a New Modernity

\$

#### 1992 (1986)

Chapter 7 Science beyond truth and enlightenment

- "The differentiation and complexification of the sciences transforms it into a "self service shops for financially well endowed customers in need of arguments."

 "It is not uncommon for political programs to be decided in advance simply by the choice of what expert representatives are included in the circle of advisers."

→ The technique is never neutral

Ulrich Beck

Risk Sociel

EVIDENCE. ARGUMENT, & PERSUASION IN THE POLICY PROCESS GIANDOMENICO MAJONE

"The technique is never neutral"

Majone: "In any area of public policy the choice of instruments, far from being a technical exercise that can be safely delegated to the experts, reflects as in a microcosm all the political, moral, and cultural dimensions of policy-making"

## Chapter 7 Science beyond truth and enlightenment

- Feudalization of cognitive practices

"In developed civilizations, scientific cognitive practice becomes an *implicit, objectivized manipulation of latently political variables, hidden behind the pretence of elective decision not subject to justification.*"

➔ On transforming a political problem into a technical one







Elijah Millgram: warns against "procedural utopia", a machinery to take the right decision based on a set of logical rules and methods.

#### A Cartesian dream?

EDITED BY **ÅNGELA GUIMARÄES PEREIRA** AND SILVIO FUNTOWICZ SCIENCE, PHILOSOPHY AND SUSTAINABILITY THE END OF THE CARTESIAN DREAM POUTLEDGE EXPLORATIONS 4 SUSTAINABILITY AND GOVERNANCE

<<[...] rhetoric clamour [surrounds] 'expected utility', 'decision theory', 'life cycle assessment', 'ecosystem services' 'sound scientific decisions' and 'evidence-based policy'



Andrew Stirling

Each technique routinely delivers its answers with formidable levels of precision. Yet the resulting impression of accuracy is deeply misplaced >>

https://steps-centre.org/blog/how-politics-closes-down-uncertainty/



Futures Volume 91, August 2017, Pages 62-71



Original research article

# What is wrong with evidence based policy, and how can it be improved?

Andrea Saltelli <sup>a, b, c</sup> 🎘 🖾, Mario Giampietro <sup>a, c, d</sup>

### Highlights

- The closure of any issue in a pre-established frame used for quantification may correspond to normative and political
  - stances.

- The use of mathematical modelling and indicators conveys a spurious impression of precision, prediction and control.
- Better styles of evidence based policy should flag the existence of 'uncomfortable knowledge' usually avoided in policy discussions.

"Uncomfortable knowledge" can be used test for Ancien Régime (Silvio Funtowicz and Jerome R. Ravetz, EMERGENT COMPLEX SYSTEMS, Futures 1994 26(6) 568-582)





# More on quantification

"What qualities are specific to rankings, or indicators, or models, or algorithms?"



E. Popp Berman

Popp Berman, E. & Hirschman, D. The Sociology of Quantification: Where Are We Now? Contemp. Sociol. 47, 257–266 (2018).

#### Algorithms, models, metrics, statistics



Common root causes?





#### Cathy O'Neil

Algorithms taking decisions about hiring and careers; adjudicating the custody of minors; approving or denying credits; choosing which neighbourhoods to patrol; whom to free on parole, and more



# The case against metrics

J. Z. Muller, The tyranny of metrics. Princeton University Press, 2018. Metric fixation, or the irresistible pressure to measure performance

A wealth of case studies from education to war to medicine to foreign aid..



#### Critiques of metrics

From the left: metric fixation promotes deskilling; "The calculative is the enemy of the imaginative"

From the right (Friedrich Hayek): metric fixation reproduces features of the soviet system (See Alain Supiot)



#### Critiques of metrics

An epistemological critique: metrics privilege abstract and formulaic knowledge against practical and tacit knowledge (Michael Polanyi)



(Greek concept of metis)

#### Unintended consequences: a litany (1)



- Goal displacement
- Short termism
- Diminishing utility

- Rewarding luck
- Discouraging cooperation and common purpose

#### Unintended consequences: a litany (2)



- Rule cascade
- Discouraging risk taking Time waste
- Discouraging innovation •
- Degrading work
- Loss of productivity

A concluding remarks of Muller

Considering all of the above keep in mind at every step that "the best use of metrics may be not to use it at all"



Ethics of quantification or quantification of ethics?



#### Futures

Volume 116, February 2020, 102509



Essays

Ethics of quantification or quantification of ethics?

Andrea Saltelli

**∃** Show more

https://doi.org/10.1016/j.futures.2019.102509

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#### Theodore M. Porter

# TRUSTIN NURERS

The Pursuit

of Objectivity

in Science and

**Public Life** 

**Alain Supiot** 

La Gouvernance par les nombres

Cours au Collège de France (2012-2014)



POIDS ET HESURE

Can we learn something from sociology of numbers?

From law?

## Do we need a movement of resistance?

I. Bruno, E. Didier, and J. Prévieux, Statactivisme. Comment lutter avec des nombres. Paris: Zones, La Découverte, 2014



How to be a "statactiviste"? 1. Deconstruct existing metrics, including using irony (Pierre Bourdieu, *Les héritiers*)



How to be a "statactiviste"? 2. Gaming metrics (statistical judo) – use Goodhart's law to your advantage – or make the ruse public

• Police statistics in NY



How to be a "statactiviste"? 3. Bring to the surface what is hidden / unsaid/ excluded – new social classes, marginalization, minorities:

• 'Creative class' or 'precarious intellectuals'?



How to be a "statactiviste"? 4. Measure something different

- Suicides at France Telecom;
- BIP 40, a new French measure of poverty/inequality

Argument d'Autorité au service des managers, elles mettant an appropriate in real and managing san choix qui nort, an fait, Sous la direction de: politiques. Le parti pris de ce fur dui rassanble las contributions Isabelle Bruno de une internets, d'artistes et de Emmanuel Didler allitants, procede de judist projunge Julien Prévieux to movement de radvariaire ann de détourner as force et la ful remumper an plaine face, fairs de la statistique une area critique. L'histoire de cette forme de contestation don't Luc Boltanesi Indigue qu'elle permet de formuler des «critiques réformistes» sassa d'abord per un retour sur la longue controverse sur l'indice det prix en france, présentée par Alain Dearcelères. La deuxière partie du llure stintéresse à la façon dont on runs, individualization at anyonet secrétement, avec les régles. L'association Pénnebra, composée de statisticiens critiques, y présente une fausse interview du brigadier Your Dernullé, pui explique, Face camera, connent tripatouller les statistiques de la délinquence Rais les statistiques peuvent aussi servir à faire exister politiquement

#### Important:

"Quantification should not be abandoned to the advantage of exalting qualities, singularities, and the incommensurable. Such an abandon would be a tactical error"



#### Alain Supiot



An indictment of the Total Market and the normative uses of economic quantification **Alain Supiot** 

La Gouvernance par les nombres

Cours au Collège de France (2012-2014)



<u>https://www.college-de-</u> <u>france.fr/site/en-alain-</u> <u>supiot/Governance-by-Numbers-</u> <u>Introduction.htm</u>

FAYARD POIDS ET MESURES DU MONDE

#### Alain Supiot



...we have entered the era of the cybernetic imaginary, which revives the West's age-old dream of grounding social harmony in calculations

#### Alain Supiot



...In this passage from the mechanical (Taylorian) imaginary to the cybernetic lies the origin of multiple interconnected crises
#### Alain Supiot



Repudiating the goal of governing by just laws, this new discourse advocates in its stead the attainment of measurable objectives ...

#### Alain Supiot



# ··· law is subjugated to a computation of utility

#### Alain Supiot



··· This leaves no option open to populations or countries than to ride roughshod over social legislation, and pledge allegiance to those stronger than they are





EVGENY MOROZOV

#### DIGITAL SOCIALISM?

The Calculation Debate in the Age of Big Data

The debate rages on …

# Ethics of quantification or quantification of ethics?



# Also in the paper:

What issues for an ethics of quantification? -Trust (Porter, legitimacy, the OECD PISA example)



Ethics of quantification or quantification of ethics?

Andrea Saltelli, 2020?



## What issues for an ethics of quantification? -Defence against abuse (statactivism)



Ethics of quantification or quantification of ethics?

Andrea Saltelli, 2020?



## What issues for an ethics of quantification? -Consequentialism (Ecological Footprint)





Ethics of quantification or quantification of ethics?



Andrea Saltelli, 2020?

#### Mathis Wackernagel

## What issues for an ethics of quantification? -Optimism/Hubris



Model complexity

Ethics of quantification or quantification of ethics?

Andrea Saltelli, 2020?



What issues for an ethics of quantification? -Purported neutrality of the technique (Beck, Majone, Funtowicz and Ravetz; Romer, Reinert…)

> Ethics of quantification or quantification of ethics?



Andrea Saltelli, 2020?

What issues for an ethics of quantification? -Quality of a quantitative research  $\rightarrow$ "relational validity", how it corresponds tp its context and purpose Ethics of



Issues • For authors • Statistics .

quantification or quantification of ethics?

Andrea Saltelli, 2020?

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Home > 22 (3), 6

#### **Different Modelling Purposes** PDF

Bruce Edmonds<sup>a</sup>, Christophe Le Page<sup>b</sup>, Mike Bithell<sup>c</sup>, Edmund Chattoe-Brown<sup>d</sup>, Volker Grimm<sup>e</sup>, Ruth Meyer<sup>f</sup>, Sales<sup>g</sup>, Paul Ormerod<sup>h</sup>, Hilton Root<sup>i</sup> and Flaminio Squazzoni<sup>j</sup>

#### What recipes for an ethics of quantification?

-Use tools such as NUSAP and sensitivity auditing to tame hubris, to make quantifications interpretable, conveyable in plain English, and context/purpose specific NUSAP

Assessment (qualitative judgement on quantification)

Numeral, Unit, Spread

THEORY AND DECISION LIBRARY

SERIES A: PHILOSOPHY AND METHODOLOGY OF THE SOCIAL SCIENCES

SILVIO O. FUNTOWICZ AND JEROME R. RAVETZ

UNCERTAINTY AND QUALITY IN SCIENCE FOR POLICY

KLUWER ACADEMIC PUBLISHERS

Pedigree (qualitative assessment of mode of production and anticipated use)



Universiteit Utrecht

#### **Example Pedigree matrix parameter strength**

Code	Proxy	Empirical	Theoretical basis	Method	Validation		- 116
4	Exact measure	Large sample direct mmts	Well established theory	Best available practice	Compared with indep. mmts of same variable		6
3	Good fit or measure	Small sample direct mmts	Accepted theory partial in nature	Reliable method commonly accepted	Compared with indep. mmts of closely related variable	Ioroc	20
2	Well correlated	Modeled/derived data	Partial theory limited consensus on reliability	Acceptable method limited consensus on reliability	Compared with mmts not independent	van der	Sluij
1	Weak correlation	Educated guesses / rule of thumb est	Preliminary theory	Preliminary methods unknown reliability	Weak / indirect validation		
0	Not clearly related	Crude speculation	Crude speculation	No discernible rigour	No validation	vw.niisap	.net/



Jeroen van der Sluijs

Copernicus Institute 

# Sensitivity Auditing

#### What do I make of your latinorum? Sensitivity auditing of mathematical modelling

# Saltelli, A., Guimarães Pereira, Â., Van der Sluijs, J.P. and Funtowicz, S.



Ângela Guimarães Pereira

# The rules of sensitivity auditing

- 1. Check against rhetorical use of mathematical modelling;
- 2. Adopt an "assumption hunting" attitude; focus on unearthing possibly implicit assumptions;
- 3. Check if uncertainty been instrumentally inflated or deflated.

4. Find sensitive assumptions before these find you; do your SA before publishing;

5. Aim for transparency; Show all the data;

- 6. Do the right sums, not just the sums right;
- 7. Perform a proper global sensitivity analysis.

#### What recipes for an ethics of quantification?

#### -Improve existing disciplinary arrangements



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#### AMERICAN STATISTICAL ASSOCIATION RELEASES STATEMENT ON STATISTICAL SIGNIFICANCE AND P-VALUES

Provides Principles to Improve the Conduct and Interpretation of Quantitative

Science March 7, 2016

Wasserstein, R.L. and Lazar, N.A., 2016. 'The ASA's statement on p-values: context, process, and purpose', The American Statistician, Volume 70, 2016 - Issue 2, Pages 129-133.

What recipes would be offered by an ethics of quantification?

-Conquer a license not-to-quantify

# Science and lobbying

Power asymmetries in the framing of issues: those who have the deepest pockets marshal the best evidence → Instrumental use of quantification to obfuscate

### Sylvain Laurens









#### Lee Drutman

#### LOBBYISTS AND BUREAUCRATS IN BRUSSELS

CAPITALISM'S BROKERS



For both scholars a salient aspect of this power is lobbyists' access to more and better disseminated knowledge/science



# "HIS MASTER'S VOICE" REG. U.S. PAT. OFF.

"Regulatory policy is increasingly made with the participation of experts, especially academics. A regulated firm or industry should be prepared whenever possible to coopt these experts. This is most effectively done by identifying the leading expert in each relevant field and hiring them as consultants or advisors or giving them research grant or the like"

Owen, B. M., & Braeutigam, R., 1978 The regulation game, : Strategic Use of the Administrative Process, Ballinger Press "This activity requires a modicum of finesse; it must not be too blatant, for the experts themselves must not recognize that they have lost their objectivity and freedom of action"



Owen, B. M., & Braeutigam, R., 1978 The regulation game, : Strategic Use of the Administrative Process, Ballinger Press





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Guardian

#### **US news**

#### Science institute that advised EU and UN 'actually industry lobby group'

International Life Sciences Institute used by corporate backers to counter public health policies, says study



#### Arthur Neslen

Mon 3 Jun 2019 03.00 BST

#### Regulatory capture in the name of enlightenment?

Science and its institutions – especially when operating at the science - policy interface, appear vulnerable to forms of societal penetration and control where lobbyists present themselves as upholders of the values of the Enlightenment against science's (and progress') purported enemies.

Defending science from its defenders? Regulatory capture in the name of Enlightenment, work in progress (2019).



EU guidelines

08.04.2019, 15:48 Uhr

# Ethics washing made in Europe By Thomas Metzinger

On Tuesday, the EU has published ethics guidelines for artificial intelligence. A member of the expert group that drew up the paper says: This is a case of ethical white-washing

"... a compromise of which I am not proud, but which is nevertheless the best in the world on the subject"

https://www.tagesspiegel.de/politik/eu-guidelines-ethics-washing-made-ineurope/24195496.html A commission of 52 members, "with only four ethicists alongside 48 non-ethicists – representatives from politics, universities, civil society, and above all industry"

OK to involve industry from the start to get the sector onboard but "The guidelines are lukewarm, short-sighted and deliberately vague" "They ignore long-term risks, gloss over difficult problems …with rhetoric, violate elementary principles of rationality and pretend to know things that nobody really knows"

Expression such as "non-negotiable" and "Red Lines" had to be dropped for the sake of a "positive vision"

https://ec.europa.eu/digital-singlemarket/en/news/ethics-guidelinestrustworthy-ai



#### The guidelines touch on hot issues such as

- citizens scoring,
- autonomous lethal weapons,
- covert AI systems,
- tracking of individuals…

https://ec.europa.eu/digital-singlemarket/en/news/ethics-guidelinestrustworthy-ai



This amounts to "ethics washing = cultivating ethical debates to buy time, distract the public and to prevent or at least delay effective regulation

... industry is building one "ethics washing machine" after another"

Since China is already embarked in "digital totalitarianism" and little hope of strong regulation from the US, Europe bears the responsibility



#### The EU guidelines are good by comparison, but

"Because industry acts more quickly and efficiently than politics or the academic sector, there is a risk that, as with "Fake News", we will now also have a problem with fake ethics"


#### The innovation principle





Home > Research and innovation > Law and regulations > Innovation-friendly legislation

#### Ensuring EU legislation supports innovation

What the Innovation Principle is, how it was developed, links to Innovation Deals as well as the better regulation research and innovation tool.

The innovation principle



Ensuring EU legislation supports innovation

## What is the Innovation Principle?

The Innovation Principle is a tool to help achieve EU policy objectives by ensuring that legislation is designed in a way that creates the best possible conditions for innovation to flourish.

The principle means that in future when the Commission develops new initiatives it will take into account the effect on innovation.

This will ensure that all new EU policy or regulations support innovation and that the regulatory framework in Europe is innovation-friendly.

### Against the principle of precaution:

"How an industry association wrote a new principle on innovation and succeeded in introducing this [innovation] principle into a number of European Union (EU) texts"

Garnett, Kathleen & Van Calster, Geert & Reins, Leonie. (2018). Towards an innovation principle: an industry trump or shortening the odds on environmental protection?. Law, Innovation and Technology. 10. 1–14. 10.1080/17579961.2018.1455023. "This is the first time an industry association has successfully tried to introduce a new principle into the EU's legal order"

Garnett, Kathleen & Van Calster, Geert & Reins, Leonie. (2018). Towards an innovation principle: an industry trump or shortening the odds on environmental protection?. Law, Innovation and Technology. 10. 1–14. 10.1080/17579961.2018.1455023.

## Post truth

## The powerful agents of post-truth

#### Jaron Lanier



#### Poisonous algorithms to stoke hatred and division

Yuval Noah Harari, Homo Deus 2015 & 21 Lessons for the 21st Century, 2018.

Jaron Lanier, 2018 Ten Arguments for Deleting Your Social Media Accounts Right Now

https://www.theguardian.com/society/2018/aug/23/russian-trolls-spread-vaccinemisinformation-on-twitter "Have you seen those zombies who roam the streets with their faces glued to their smartphones? Do you think they control the technology, or does the technology control them?"

> Yuval Noah Harari



Yuval Harari, 21 Lessons for the 21st Century, 2018, Jonathan Cape publisher; for autopoietic technology see also W. Brian Arthur, 2010, The Nature of Technology, Free Press.



From deepfake to Cambridge Analytica, to algorithmic abuse the scope for damage has expanded

#### Deepfake videos 'double in nine months'



Rory Cellan-Jones Technology correspondent @BBCRoryCJ BBC Sign in NEWS Home Video World UK

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③ 7 October 2019





Trump & the Russian intelligence excel at exploiting the new technologies for soft warfare

# Twitter released 9 million tweets from one Russian troll farm. Here's what we learned.

The massive data dump reveals how trolls disrupt and destabilize local and global politics.

By Aja Romano | @ajaromano | Oct 19, 2018, 12:40pm EDT



Whose dystopia: Huxley or Orwell?



George Orwell

1949; a regimented society, Big Brother in charge of an omnipresent surveillance & propaganda machine



#### Aldous Huxley

1932; a regimented world where drug takes care of consent



#### Techno-spit scenario?

An affluent super-technological and possibly trans-human/immortal minority, versus a useless and distracted majority left glued to its mobile phones and tablets

Y. N. Harari, Homo Deus: a brief history of tomorrow. Harvill Secker, 2016.

J. R. Lent, The patterning instinct: a cultural history of humanity's search for meaning. Prometheus Books, 2017.



THE MILLION COPY RESTSELLER

Yuval Noah Harari

A Brief History of Tomorrow

Deus

'Hono Deus will shock you, It will entertain you, will make you think in ways you had not thought before' DANIEL KAHNEMAN

JEREMY



for Meaning

As inequality grows, so does the political influence of the rich, The Economist, July 21<sup>st</sup> 2018.

# The End

